PUBLIC WORKS - FUNCTIONAL AREA SUMMARY SIGNIFICANT PROGRAM AND 2006 FUNDING CHANGES

Change from		
Adopted Bu	Budget	
\$	%	
\$1,223,012	5.1%	
\$785,253	5.1%	
\$381,741	4.3%	
-	NA	
(\$56,018)	-80.7%	
\$1,215,594	5.3%	
\$777,835	5.4%	
\$381,741	4.4%	
-	NA	
(\$56,018)	-80.7%	
\$7,418	0.7%	
\$7,418	0.9%	
\$0	0.0%	
-	N/A	
	\$7,418	

a) Total expenditures and net operating income exclude capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform with financial accounting standards. Fixed assets purchases will be made out of operating revenues, and are included in the department's fixed asset request. Vehicle Replacement Fund total 2005 expenditures exclude capitalized fixed asset purchases of \$2,302,237 and total 2006 expenditures exclude capitalized fixed asset purchases of \$1,966,650.

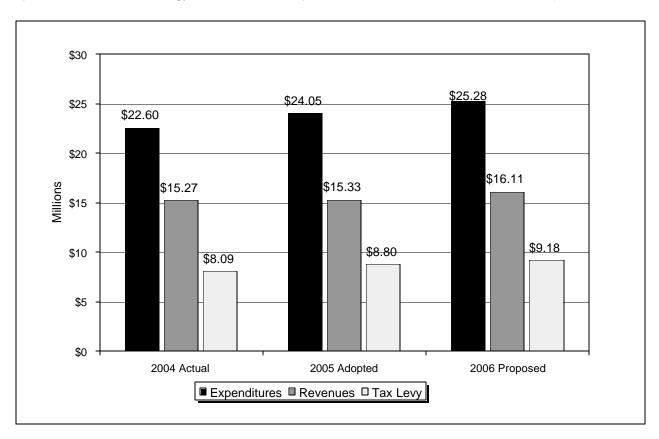
b) Includes Airport Development fund balance appropriation of \$173,977 in 2004, \$193,977 in 2005 and \$173,977 in 2006; Central Fleet fund balance of \$101,083 in 2004, 2005 and 2006 and fund balance in the General Fund of \$351,500 in 2005, of which \$95,500 is transferred from the Collections Fund balance and \$256,000 of General Fund balance and \$293,730 in 2006.

c) Tax levy amount is not determined by expenditures less revenues due to proprietary fund accounting.

d) Tax levy is provided to fund estimated operating loss and/or fixed asset purchases.

PUBLIC WORKS - FUNCTIONAL AREA SUMMARY SIGNIFICANT PROGRAM AND 2006 FUNDING CHANGES

The Public Works Functional Area includes the Public Works Department and the Airport Development fund. The Public Works Department includes General Fund appropriations to provide architectural services, energy costs, construction management and engineering for roadways and facilities, maintenance and housekeeping services, permit processing and traffic control. The Transportation Fund includes all maintenance and repair services on the County Trunk Highway System and also provides appropriations for maintenance and repair of State Trunk Highways within the County, under contract with the State. Also in the fund are transit service activities including commuter bus service to/from Milwaukee, plus limited intra-county bus service and program administration. A Central Fleet Maintenance Fund provides for maintenance and repairs of County-owned motorized equipment, and assists equipment users in making vehicle maintenance, repair and replacement decisions. The Vehicle/Equipment Replacement Fund was established to finance necessary and justified replacements of vehicles and major pieces of equipment. The Airport Development Fund maintains and operates, through a Fixed Based Operator contract, a reliever airport serving general aviation and business travel needs. Not included in this functional area are Public Works related capital projects, (Capital Projects, Section VII) and major equipment replacements, (End-User Operations and Technology Fund, in Non-Departmental Functional Area, Section VI).



The 2006 expenditure budget for this functional area totals \$25,276,843 after adjustments to exclude proprietary fund capitalized fixed asset items, an increase of \$1,223,012 or 5.1% from the 2005 adopted budget. Budgeted revenues, including \$568,790 of fund balance appropriations, total \$16,112,676 an increase of \$785,253 or 5.1% from the previous year's budget. The tax levy necessary to fund this functional area totals \$9,177,601, an increase of \$381,741 or 4.3% from the 2005 budget.

PUBLIC WORKS - FUNCTIONAL AREA SUMMARY SIGNIFICANT PROGRAM AND 2006 FUNDING CHANGES

- Public Works General Fund operations includes full year costs of \$215,999 for 1.00 FTE Maintenance Mechanic III, 2.00 FTE Maintenance Mechanic II's, and 1.00 FTE Building Service Worker II created for the opening of the Justice expansion facility in October, 2005. Full year utility costs are budgeted at \$427,500 and additional operating costs are included at \$153,700. This is a 2006 tax levy budget increase of \$482,010 and 1.75 FTE position increase.
- Other position changes in the Public Works Department Transportation Fund include the
 unfunding of a vacant 1.00 FTE Patrol worker to offset the declining State cost
 reimbursement for equipment usage for the maintenance on State roads. Overtime is also
 reduced \$16,000. This overall revenue is reduced almost 2% or almost \$60,000. Salt
 prices are projected to increase 12% resulting in an expenditure increase of \$45,000 to
 \$581,800.
- General Transportation Aids of \$500,000 are transferred from the Capital Budget to fund a 4.5% cost to continue for County Highway operations of almost \$227,000. This increase also allows for a tax levy reduction in this fund of almost \$275,000.
- One position (0.50 FTE) of Computer Services Coordinator effective 7/1/2006 is transferred to the End User Operations and Technology Fund to begin a realignment of a Business Analysis function within the County Information Technology Division.
- On-going energy costs are budgeted to increase almost \$158,000 in Public Works operations overall, with the largest increase for natural gas of \$82,500. Natural gas prices are expected to be unstable. Electricity is increasing \$66,000, or 7% including \$11,000 for the operation of additional traffic signals. Water and sewer is projected to increase \$9,000 or 5%.
- The building improvement maintenance plan totals \$857,080, which includes the use of \$278,330 of general fund balance. The use of fund balance will address high repair needs of building interiors identified in recent condition analysis reports including replacement carpeting, re-painting, and re-roofing.
- County tax levy support for transit services increases \$15,000 for a 2006 budget of \$751,681. Additional Congestion Mitigation Air Quality (CMAQ) grant funding in 2006 will allow an additional route through New Berlin and a 2005 marketing program to be continued through 2006. Full year 2006 funding provides service from downtown Waukesha to the business parks located north of F94 on both sides of CTH J. All State and Federal funding sources continue to be administered directly by Waukesha Metro. The State and Federal reimbursement rate decreases from 60% of gross expenditures to 58.85 % in 2006.
- The Central Fleet Maintenance budget includes new higher service rates (10% surcharge) for external customers and an average service rate increase of 3% for internal customers. Fuel costs are assumed at an average cost of \$2.15 per gallon, resulting in expenditure increases of almost \$160,000 or over 20% increase.
- The Airport's recovery of hangar rental revenue and overall revenue growth of almost \$25,000 has allowed for a 2.7% increase in expenditures with no increase in tax levy in 2006.

BUDGETED POSITIONS 2004-2006 SUMMARY BY AGENCY AND FUND

PUBLIC WORKS

Agency	Fund	2004 Year End	2005 Adopted Budget	2005 Modified Budget	2006 Budget	05-06 Change
PUBLIC WORKS	General	71.40	73.65	73.65	75.15	1.50
PUBLIC WORKS	Transportation	70.10	66.10	66.10	64.85	(1.25)
PUBLIC WORKS	Central Fleet Maintenance	18.00	18.00	18.00	18.00	0.00
PUBLIC WORKS	Vehicle Replacement Fund	0.00	0.00	0.00	0.00	0.00
AIRPORT	Airport Development	3.00	3.00	3.00	3.00	0.00
	TOTAL REGULAR POSITIONS TOTAL EXTRA HELP TOTAL OVERTIME TOTAL BUDGETED POSITIONS	162.50 2.84 3.44 168.78	160.75 3.34 3.32 167.41	160.75 3.34 3.32 167.41	161.00 3.34 2.96 167.30	0.25 0.00 (0.36) (0.11)

2006 BUDGET ACTIONS:

General Fund

Fund full year of Jail expansion positions created in 2005

0.50 FTE funded Building Services Worker II

0.25 FTE funded Maintenance Mechanic III

1.00 FTE funded Maintenance Mechanic II

- 0.25 FTE transfer Patrol Worker from Highway Maintenance Transportation to Traffic Control in General Fund.
- 1.00 (0.50 FTE) transfer of Computer Services Coordinator effective 7/1/2006 to Non-Departmental End User Operations and Technology Fund.

Decrease Overtime 0.36 FTE

Transportation Fund

Transfer: 0.25 FTE Patrol Worker to Traffic Control Division.

Unfund 1.00 FTE Patrol Worker due to current trends in State reimbursements.

Reduce State funded overtime 0.38 FTE to reflect current trends in State labor reimbursements.

Reduce County funded overtime 0.01 FTE to reflect current trends.

Abolish 2.00 FTE Patrol Worker (Unfunded in 2005)

Central Fleet

Reclassify 1.00 Clerk Typist III to an Account Clerk I

2005 CURRENT YEAR ACTIONS:

NONE

2005 BUDGET ACTIONS:

General Fund

Create	Program	Funded FTE	Effective Date
1.00 FTE (0.50 FTE funded) Building Services Worker II	Housekeeping	0.50	07/01/2005
1.00 FTE (0.75 FTE funded) Maintenance Mechanic III	Maintenance	0.75	04/01/2005
2.00 FTE (1.00 FTE funded) Maintenance Mechanic II	Maintenance	1.00	07/01/2005
Increase Overtime 0.03 FTE			

Transportation Fund Abolish 2.00 FTE Patrol Worker Unfund 2.00 FTE Patrol Worker Decrease 0.14 FTE Overtime

Mission

All Funds

The Waukesha County Department of Public Works strives to provide quality infrastructure and services that meet or exceed the needs of our customers.

		2005			Change From	m 2005
	2004	Adopted	2005	2006	Adopted B	udget
Financial Summary	Actual	Budget (b)	Estimate	Budget	\$	%
Public Works-General Fund						
Expenditures	\$8,222,228	\$9,138,476	\$9,685,253	\$9,778,265	\$639,789	7.0%
Revenues (a)	\$2,175,318	\$1,809,367	\$2,377,154	\$1,809,916	\$549	0.0%
Tax Levy	\$6,569,805	\$7,329,109	\$7,329,109	\$7,968,349	\$639,240	8.7%
Exp. (Over)/Under Rev.& Levy	\$522,895	-	\$21,010	=	-	0.0%
Transportation Fund						
Expenditures	\$8,844,326	\$9,054,952	\$9,044,276	\$9,271,524	\$216,572	2.4%
Revenues	\$7,590,535	\$7,789,654	\$7,560,030	\$8,263,725	\$474,071	6.1%
Tax Levy	\$1,245,562	\$1,265,298	\$1,265,298	\$1,007,799	(\$257,499)	-20.4%
Exp. (Over)/Under Rev.& Levy	(\$8,229)	-	(\$218,948)	-	-	NA
Central Fleet						
Expenditures	\$2,623,846	\$2,832,890	\$2,838,228	\$3,074,491	\$241,601	8.5%
Revenues (a)	\$2,660,701	\$2,833,293	\$2,883,733	\$3,083,802	\$250,509	8.8%
Tax Levy (b)	\$0	\$0	\$0	\$0	\$0	NA
Operating Inc./(Loss) (c)	\$36,855	\$403	\$45,505	\$9,311	\$8,908	2210.4%
Vehicle Replacement						
Expenditures	\$1,866,088	\$1,996,751	\$1,996,751	\$2,114,383	\$117,632	5.9%
Revenues (a)	\$2,048,521	\$2,065,800	\$2,065,800	\$2,118,506	\$52,706	2.6%
Tax Levy (b)	\$0	\$0	\$0	\$0	\$0	NA
Operating Inc./(Loss)	\$182,433	\$69,049	\$69,049	\$4,123	(\$64,926)	-94.0%
Total All Funds						
Expenditures	\$21,556,488	\$23,023,069	\$23,564,508	\$24,238,663	\$1,215,594	5.3%
Revenues (a)	\$14,475,075	\$14,498,114	\$14,886,717	\$15,275,949	\$777,835	5.4%
Tax Levy	\$7,815,367	\$8,594,407	\$8,594,407	\$8,976,148	\$381,741	4.4%
Exp. (Over)/Under Rev.& Levy	\$514,666	-	(\$197,938)	-	-	NA
Operating Inc./(Loss) (c)	\$219,288	\$69,452	\$114,554	\$13,434	(\$56,018)	-80.7%
Position Summary (FTE)						
Regular Positions	159.50	157.75	157.75	158.00	0.25	
Extra Help	2.84	3.34	3.34	3.34	0.00	
Overtime	3.44	3.32	3.32	2.96	(0.36)	
Total	165.78	164.41	164.41	164.30	(0.11)	

⁽a) Includes Central Fleet fund balance appropriations of \$101,083 in 2004, 2005 and 2006. General Fund balance of \$80,000 in 2004, General Fund balance of \$256,000 and Collections Fund balance of \$95,000 in 2005, and General Fund budget of \$293,730 in 2006.

⁽b) Tax levy amount is not determined by expenditures less revenues.

⁽c) Total expenditures and net operating income excludes capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform to financial accounting standards. Fixed asset purchases will be made out of operating revenues, and are included in the department's fixed asset request.

Departmental Strategic Objectives

Manage Resources with Fiscal Prudence

1. Evaluate equipment usage and fleet size in comparison to fiscal resources in the County/State Highway Maintenance and Fleet budgets. (Highway Operations/Fleet – end of 2nd quarter 2006)

Provide Comprehensive Customer Service

- 1. Working with Parks and Land Use and Sheriff's Department staff, monitor building security enhancements and propose modifications as needed. (Facilities end of 2006)
- 2. Develop a Courthouse space plan based on the adopted Courts Building plan. (Architectural Services end of 2006)
- 3. Refine and enhance the long-term building plan for the County buildings and program areas. (Architectural Services end of 2006)
- 4. Continue to respond to, or complete, a request for maintenance or housekeeping service within one business day, (Facilities -- Ongoing)
- 5. Continue to work towards a 3.5 satisfaction rating by our customers for housekeeping and maintenance services, (Facilities -- Ongoing)
- 6. Continue enhancement of existing Internet site to provide relevant information to our internal and external customers, (Administration Ongoing)

Innovate and Seek Continuous Quality Improvement

- 1. Applied for and received approval to convert all yellow and green traffic signals to Light Emitting Diodes (LED) by the end of the 4th quarter 2006. (Engineering end of 2006)
- 2. Refine and implement a strategy for the West by-pass proposal. (Engineering end of 2006)
- 3. The Vehicle Replacement Advisory Committee, consisting of representatives from Public Works, Parks and Land Use, Sheriff, Purchasing Division, Budget Division, Accounting Division and Central Fleet Division, will review and make recommendations on the 2007 to 2011 replacement plan. (Vehicle Replacement -- end of 2nd quarter 2006)
- 4. The Vehicle Replacement Advisory Committee will review established replacement criteria and make changes where appropriate. (Vehicle Replacement -- end of 2nd quarter 2006)

Retain and Develop a High Quality Workforce

- Continue to develop and maintain a 21st century workforce through increased use of employee training. (All Divisions – Ongoing)
- 2. Continue implementation of plan to cross train staff to continue providing quality services to our customers. (Highway/Fleet/Administration Ongoing)

Major Departmental Strategic Achievements from 7/01/04 to 6/30/05

- Waukesha Metro continued the administrative services of the Waukesha County Transit Program.
 The Federal Triennial Review of the County's system was conducted and has passed with no
 significant non-compliance findings. Waukesha Metro has begun the development of a
 marketing program for the Waukesha County Transit Program by publishing for the first time,
 route schedules with maps of the system that show connections to other systems.
- 2. As of June 1, 2005, converted all red traffic signals to Light Emitting Diodes (LED).
- 3. Completed implementation of a computerized maintenance management system within the Building Operations Division to provide better equipment and building asset maintenance history and inventory tracking, to establish a more formal and efficient maintenance work order scheduling and tracking system; and to develop a more complete and comprehensive preventative maintenance scheduling and tracking procedure.
- 4. Completed cross training of the Fleet and Highway Operations office personnel, in addition to the cross training of three patrol workers between Highway Operations and Traffic Control.
- 5. To improve the efficiency and safety of shop operations, the process to install a 7-½ ton overhead crane has begun. The plan is to have installation completed by the end of 2005.
- 6. Enhanced campus security by assessing security risks in our buildings. Installed card access system between Courthouse and Administration Center to reduce the after hours security risk between the two buildings.
- 7. Began the process of inventorying all assets in the New Jail. A preventative maintenance schedule will be developed for each system in this building, which is planned to be occupied in the 4th guarter of 2005.

Fund Purpose

Through planning, design, construction and maintenance, preserve and extend the useful life of the County's facilities and road infrastructure. Provide a safe and efficient work environment within the County facilities. Provide managerial, fiscal, technical and clerical support to the capital planning and implementation process in conjunction with an overall approach to addressing County infrastructure issues.

	2004	2005 Adopted	2005	2006	Change From Adopted Bud	
Financial Summary	Actual	Budget	Estimate (a)	Budget	\$	%
Personnel Costs	\$4,223,007	\$4,433,298	\$4,429,250	\$4,659,116	\$225,818	5.1%
Operating Expenses	\$3,446,431	\$3,835,466	\$4,052,093	\$4,636,154	\$800,688	20.9%
Interdept. Charges	\$270,899	\$263,252	\$262,120	\$267,895	\$4,643	1.8%
Fixed Assets	\$281,891	\$606,460	\$941,790	\$215,100	(\$391,360)	-64.5%
Total Expenditures	\$8,222,228	\$9,138,476	\$9,685,253	\$9,778,265	\$639,789	7.0%
General Government	\$761,609	\$744,779	\$744,779	\$752,979	\$8,200	1.1%
Fine/Licenses	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700	11.6%
Charges for Services	\$277,659	\$69,537	\$70,857	\$68,811	(\$726)	-1.0%
Interdepartmental	\$464,819	\$491,751	\$487,684	\$526,896	\$35,145	7.1%
Other Revenue	\$12,399	\$16,800	\$17,300	\$16,800	\$0	0.0%
Appr. Fund Balance (b)	\$524,572	\$351,500	\$921,534	\$293,730	(\$57,770)	-16.4%
Total Revenues	\$2,175,318	\$1,809,367	\$2,377,154	\$1,809,916	\$549	0.0%
Tax Levy	\$6,569,805	\$7,329,109	\$7,329,109	\$7,968,349	\$639,240	8.7%
Exp. (Over) Under Rev. & Levy	\$522,895	-	\$21,010	-	-	-
Position Summary (F	TE)					
Regular Positions	71.40	73.65	73.65	75.15	1.50	
Extra Help	1.92	2.42	2.42	2.42	0.00	
Overtime	0.71	0.74	0.74	0.77	0.03	
Total	74.03	76.81	76.81	78.34	1.53	

⁽a) The 2005 estimate includes 2004 carryovers and open encumbrances which modified the budget after it was adopted.

⁽b) Includes General Fund Balance of \$80,000 in 2004, \$351,500 in 2005, which includes \$95,500 from Collections Fund balance, and \$293,730 in 2006.

Property Management

Program Description

This division manages rental properties by coordinating with and supervising a real estate firm in the collection of revenues and repair of residential properties, which the county owns. This division also administers the disposal or sale of properties when necessary. In addition, this division is responsible for management of non-rental properties the county acquires through land acquisitions, tax foreclosures, etc. Management can include securing properties, demolition of sites, or sale of sites.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.05	0.05	0.05	0.05	0.00
Personnel Costs	\$6,514	\$6,347	\$6,291	\$6,584	\$237
Operating Expenses	\$13,987	\$13,000	\$13,000	\$13,000	\$0
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$20,501	\$19,347	\$19,291	\$19,584	\$237
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$38,224	\$30,575	\$30,575	\$31,142	\$567
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$4,290	\$0	\$2,604	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$42,514	\$30,575	\$33,179	\$31,142	\$567
Tax Levy (a)	(\$18,564)	(\$11,228)	(\$11,228)	(\$11,558)	(\$330)

⁽a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other Public Works general fund program areas.

\$2,660

\$3,449



Program Highlights

Exp. (Over)/Under Rev. & Levy

It is estimated that the County will continue to maintain and collect rental revenue from five rental properties in 2006. The County has a contract with a property management company to oversee the management of these properties. This company retains 6% of the rent collected. Rental rates are increasing about 2%. In addition to rental properties, this program area is also responsible for the maintenance, repair, or demolition of County properties that don't generate rental revenue. Operating expenses include the cost of property maintenance repairs.

Performance Measure Description

Indicates occupancy rates for all county owned rental properties.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Maintain a 95% Occupancy	100%	95%	98%	100%	5%
Rate for All Properties.					
# of Rental Properties	6	5	5	5	0

Architectural Services

Program Description

It is this division's responsibility to coordinate all building related capital projects in the five-year capital plan. This coordination consists of following County Project Control Methodology to present, implement, design, construct and administer all new and renovated or remodeled capital projects. Measurements of successful projects are realized in both fiscal management and timely completion of each project.

Tax Levy	\$276,902	\$284,055	\$284,055	\$288,970	\$4,915
Total Revenues:	\$12,100	\$0	\$1,000	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$12,100	\$0	\$1,000	\$0	\$0
General Government	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$261,914	\$284,055	\$280,966	\$288,970	\$4,915
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$1,747	\$1,640	\$1,440	\$1,440	(\$200)
Operating Expenses	\$7,832	\$18,550	\$16,625	\$14,650	(\$3,900)
Personnel Costs	\$252,335	\$263,865	\$262,901	\$272,880	\$9,015
Staffing (FTE)	3.02	3.02	3.02	3.02	0.00
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

Exp. (Over)/Under Rev. & Levy	\$27,088	-	\$4,089	-	-
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Program Highlights

Staffing levels remain consistent with 2005 levels in this program area. Operating Expenses in this budget are decreasing slightly from the 2005 budget base. However, the operating expenses are sufficient to continue to provide administrative support to the capital projects and to provide building project services to the other County departments. Expenses include funds for small architectural design services, the cost of printing project plans, and the cost of professional staff development.

Performance Measure Description

This performance measure tracks the overall capital project process in terms of completing projects on time and within budget. The goal is 95%.



Performance Measures	2003 Actual	2004 Budget	2004 Estimate	2005 Budget	Budget Change
Complete 95% of Planned Capital Projects on Time and Within Budget.	97%	97%	97%	98%	1%
within buaget.	91 70	91 70	91 /0	90 70	1 70

Architectural Services (cont.)

Current and Proposed Capital Projects

Project #	Project Name			Est. %	
		Expected	Total Project	Complete	Est. Operating
		Completion Year	Cost	End of 05	Impact
9805	Retzer Building Expansion	2005	\$1,299,200	100%	See Parks
200107	Northview Demolition	2005	\$974,400	98%	TBD
200108	Justice Facility Project Phase I	2005	\$33,565,000	95%	See Sheriff
200305	Computerized Maintenance System	2005	\$165,000	100%	TBD
200318	UWW Switch/Transformer Rplc(a)	2005	\$650,000	5%	\$0
200410	Courtroom Remodel Phase II	2005	\$500,000	80%	TBD
200415	HHS AHU Replacement	2005	\$219,000	100%	TBD
200426	Northview Laundry/Boiler Demolition	2005	\$365,400	100%	TBD
9919	UWW Northview Hall 133 (a)	2006	\$584,000	0%	\$0
9920	Lower Northview Hall Refur. (a)	2006	\$2,787,000	0%	\$0
200610	Substation Salt Mitigation	2007	\$236,000	0%	\$4,000
200307	3 rd Floor Courthouse Fireproofing	2010	\$300,000	0%	\$0
200416	Courthouse Boiler Replacement	2008	\$678,000	0%	TBD
200611	Courthouse Bldg/Grounds Security	2008	\$340,000	0%	See Sheriff
200618	Data Center Relocation	2008	\$175,000	0%	\$0
200623	Courthouse AHU Replacement	2008	\$830,000	0%	TBD
200326	Justice Facility Project Phase II	2009	\$17,250,000	0%	See Courts/DPW
200407	Hwy Ops Center Storage Building	2008	\$452,000	0%	Minimal
200616	Medical Examiner Expansion	2009	\$327,000	0%	TBD
200617	Radio Services Bldg Remodel	2010	\$443,000	0%	TBD
200615	HHS Office Building	2016	\$20,426,000	0%	TBD

⁽a) On-going operational costs funded by State UW-System

Building Improvement Plan

Program Description

Review building structure, mechanical systems and other needs on a regular basis to ensure they are still of good quality and functioning in the most effective manner. Plan for long-term maintenance, repair and replacement and develop a five-year funding plan.

2004	2005	2005	2006	Budget
Actual	Budget	Estimate	Budget	Change
0.45	0.45	0.45	0.45	0.00
\$36,600	\$38,894	\$39,043	\$41,176	\$2,282
\$259,844	\$349,050	\$554,815	\$662,780	\$313,730
\$0	\$0	\$0	\$0	\$0
\$281,891	\$590,200	\$927,233	\$204,700	(\$385,500)
\$578,335	\$978,144	\$1,521,091	\$908,656	(\$69,488)
\$0	\$0	\$0	\$0	\$0
\$380,386	\$335,500	\$764,619	\$288,730	(\$46,770)
\$0	\$0	\$0	\$0	\$0
\$380,386	\$335,500	\$764,619	\$288,730	(\$46,770)
\$660,577	\$642,644	\$642,644	\$619,926	(\$22,718)
	Actual 0.45 \$36,600 \$259,844 \$0 \$281,891 \$578,335 \$0 \$380,386 \$0 \$380,386	Actual Budget 0.45 0.45 \$36,600 \$38,894 \$259,844 \$349,050 \$0 \$0 \$281,891 \$590,200 \$578,335 \$978,144 \$0 \$0 \$380,386 \$335,500 \$0 \$380,386 \$335,500	Actual Budget Estimate 0.45 0.45 0.45 \$36,600 \$38,894 \$39,043 \$259,844 \$349,050 \$554,815 \$0 \$0 \$0 \$281,891 \$590,200 \$927,233 \$578,335 \$978,144 \$1,521,091 \$0 \$0 \$0 \$380,386 \$335,500 \$764,619 \$380,386 \$335,500 \$764,619	Actual Budget Estimate Budget 0.45 0.45 0.45 0.45 \$36,600 \$38,894 \$39,043 \$41,176 \$259,844 \$349,050 \$554,815 \$662,780 \$0 \$0 \$0 \$0 \$281,891 \$590,200 \$927,233 \$204,700 \$578,335 \$978,144 \$1,521,091 \$908,656 \$0 \$0 \$0 \$0 \$380,386 \$335,500 \$764,619 \$288,730 \$380,386 \$335,500 \$764,619 \$288,730

Exp. (Over)/Under Rev. & Levy	\$462,628	-	(\$113,828)	-	-

Building Improvement Plan (cont.)



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Projects in the plan are either identified by the Public Works staff as necessary improvements to buildings; are requested by other County employees as improvements to their work areas; have been designated and scheduled per the LAW study conducted in 1999; or have been identified by staff during a recent condition analysis. Fund balance revenues of \$278,330 are proposed in 2006, as compared to \$335,500 in 2005, to offset the costs of projects. This fund balance is used to offset on-going, painting, roofing, and carpeting projects and is expected to continue in 2007 through 2010 to address high repair needs of building interiors identified in recent condition analysis reports.

Five Year Maintenance	2005	2006	2007	2008	2009	2010
Plan by Building/Program	Budget	Budget	Plan	Plan	Plan	Plan
Administration Ctr	\$158,500	\$17,000	\$35,000	\$90,000	\$28,000	\$0
Courthouse	\$85,000	\$126,400	\$162,431	\$114,200	\$167,000	\$120,000
Human Service Ctr	\$90,000	\$15,000	\$15,000	\$37,000	\$17,500	\$15,000
Justice Center	\$1,500	\$16,000	\$32,435	\$24,000	\$130,000	\$69,975
Juvenile Center	\$0	\$20,000	\$99,883	\$79,700	\$68,800	\$0
Mental Health Ctr	\$21,000	\$0	\$0	\$13,000	\$0	\$8,000
Northview	\$0	\$26,000	\$42,450	\$24,000	\$96,000	\$82,000
Public Health Center	\$59,500	\$15,000	\$0	\$0	\$0	\$25,000
UW/Waukesha	\$60,000	\$82,300	\$80,000	\$100,00	\$100,000	\$100,000
Transportation Buildings	\$28,000	<u>\$73,000</u>	\$80,300	\$71,812	\$69,500	\$25,000
Subtotal	\$503,500	\$390,700	\$547,499	\$453,712	\$676,800	\$444,975
Painting	\$185,000	\$87,600	\$105,000	\$130,000	\$140,000	\$150,000
Carpeting	\$85,750	\$217,180	\$205,000	\$273,288	\$303,200	\$541,000
Roofing	\$165,000	\$85,000	\$72,000	\$25,000	\$100,000	\$100,000
Other Ongoing Maint.	<u>\$0</u>	<u>\$82,000</u>	<u>\$45,000</u>	<u>\$40,000</u>	<u>\$35,000</u>	<u>\$35,000</u>
Subtotal	<u>\$435,750</u>	<u>\$471,780</u>	<u>\$427,000</u>	<u>\$468,288</u>	<u>\$578,200</u>	\$826,000
Total Plan	\$939,250	\$862,480	\$974,499	\$922,000	\$1,255,000	\$1,270,975

Use of Fund Balance *	\$335,500	\$288,730	\$300,000	\$300,000	\$300,000	\$0

^{*}Designated for future use to replace interior treatments (e.g. carpeting, painting, roofing) and small projects (building systems, HVAC) to facilitate a stable maintenance plan. In 2005, \$95,500 is Collection Fund balance with all other designations from the General Fund.

Performance Measure Description

This measure tracks the progress of planned building improvements throughout county facilities.



Performance Measures	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Complete 95% of the Planned Projects.	98%	95%	100%	100%	5%

Energy Consumption

Program Description

Review of utility bills to monitor energy consumption. Identify possible equipment inefficiencies so repairs can be performed to eliminate energy waste, and identify specifications in new equipment to ensure future energy efficiencies.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	0.20	0.20	0.20	0.20	0.00
Personnel Costs	\$18,245	\$19,192	\$19,219	\$20,179	\$987
Operating Expenses	\$1,382,182	\$1,421,050	\$1,421,050	\$1,568,249	\$147,199
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$1,400,427	\$1,440,242	\$1,440,269	\$1,588,428	\$148,186
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$239,435	\$38,962	\$40,282	\$37,669	(\$1,293)
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$239,435	\$38,962	\$40,282	\$37,669	(\$1,293)
Tax Levy	\$1,117,582	\$1,401,280	\$1,401,280	\$1,550,759	\$149,479

Exp. (Over)/Under Rev. & Levy	(\$43,410)	-	\$1,293	-	-
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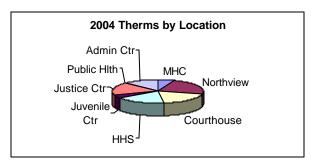
Program Highlights

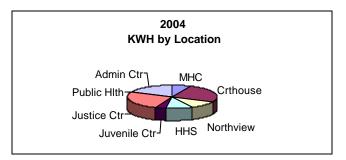
Staffing levels for this program continue at the same levels as 2005. Utility expenses are expected to increase from the 2005 budget base by an average of 8.6%. This is comprised of an estimated 12% increase in natural gas; 7% increase in electricity; and a 5% increase in water. Due to the volatile nature of the gas market and the larger than normal increases in electricity costs approved by the Wisconsin Public Service Commission, costs can be difficult to predict. The department continues to maintain and improve the buildings' infrastructure to provide for the most efficient heating and cooling systems. As systems are updated, utility usage is monitored and budgets are adjusted accordingly. In 2005, a change was made from a platinum level of service for natural gas, to a gold level of service, resulting in cost savings to the department. This change was made to buildings with back up systems in place. It is anticipated that the demolition of the east end of Northview may save in utility costs. Fiscal impacts of the new jail addition are not included in this program summary.

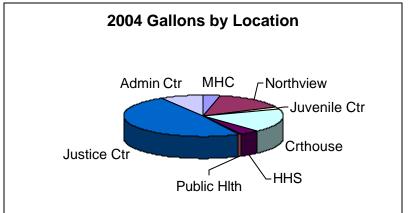


Activity					
Utility Source	2004	2005	2005	2006	Budget
<u>-</u>	Actual	Budget	Estimate	Budget	Change
Electricity (Kilowatt-Hrs)	11,847,394	13,000,000	12,385,000	15,400,000	2,400,000
Natural Gas (Therms)	577,855	650,000	511,000	650,000	0
Water/Sewer (Gallons)	35,977,200	33,000,000	35,000,000	53,000,000	20,000,000

Energy Consumption (cont.)







Contracted Services Management

Program Description

Schedule and monitor contracted services on elevators, fire alarm systems, sprinkler systems, security services, waste disposal services, and high technology equipment maintenance including security cameras and security doors at the Justice Center. Identify new areas where service contracts would be cost beneficial.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	0.40	0.40	0.40	0.40	0.00
Personnel Costs	\$36,489	\$38,384	\$38,436	\$40,361	\$1,977
Operating Expenses	\$286,132	\$322,265	\$308,280	\$316,800	(\$5,465)
Interdept. Charges	\$123,059	\$130,567	\$130,567	\$132,496	\$1,929
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$445,680	\$491,216	\$477,283	\$489,657	(\$1,559)
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$32,998	\$0	\$20,259	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$32,998	\$0	\$20,259	\$0	\$0
Tax Levy	\$556,880	\$491,216	\$491,216	\$489,657	(\$1,559)

	Exp. (Over)/Under Rev. & Levy	\$144,198	-	\$34,192	-	-
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Contracted Services Management (cont.)



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Staff is responsible for the administration of contracts required for the operations of the building systems. Staff continues to work closely with the Purchasing Division to determine the most effective and economical level of contracted service for the buildings. Maintenance contracts, budgeted in Operating Expenses, include: elevator contracts, generator contracts, chiller and boiler maintenance, and sprinkler/fire alarm testing. Interdepartmental charges include insurance charges of about \$80,1000, security services budgeted at \$47,800, and telephone expenses for some of the building systems budgeted at \$4,500. Fiscal impacts of the new jail addition are not included in this program summary. Revenues in 2004 actual and 2005 estimate are from fund balance appropriated to the budget for the carry over of open purchase orders at the end of the fiscal year.

Facilities Maintenance & Services

Program Description

The Facility Maintenance & Services division provides a variety of services to our customers. Our primary function is to extend the useful life of our facilities by providing preventative maintenance and repair services for our building infrastructure and equipment. This includes maintaining interior aesthetics, painting, carpeting, etc.

Our secondary function is to provide support services to the various county programs. Examples include room set ups, moving furniture, or any other request from a program manager that is necessitated by a program requirement and not a building requirement.

This program area is the main contact with our departmental customers for all building maintenance needs.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	24.05	24.05	24.05	22.83	(1.22)
Personnel Costs	\$1,287,430	\$1,292,023	\$1,284,621	\$1,322,293	\$30,270
Operating Expenses	\$557,430	\$608,853	\$631,500	\$582,050	(\$26,803)
Interdept. Charges	\$62,044	\$44,391	\$41,901	\$43,109	(\$1,282)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$1,906,904	\$1,945,267	\$1,958,022	\$1,947,452	\$2,185
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$464,819	\$379,684	\$379,684	\$418,396	\$38,712
Appr. Fund Balance	\$65,030	\$0	\$108,340	\$0	\$0
Other Revenue	\$381	\$0	\$500	\$0	\$0
Total Revenues:	\$530,230	\$379,684	\$488,524	\$418,396	\$38,712
Tax Levy	\$1,492,838	\$1,565,583	\$1,565,583	\$1,529,056	(\$36,527)

Exp. (Over)/Under Rev. & Levy	\$116,164	-	\$96,085	-	-

Facilities Maintenance & Services (cont.)



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Operating expenses reflect historical use of materials and supplies required to maintain the exterior and interior of County buildings, including wall coverings, flooring, and roofing. Also included are materials for the heating, cooling, plumbing and electrical systems in all the buildings. It is anticipated that costs for materials and supplies may decrease in 2006, due to the start of new pricing agreements in 2005, which will help reduce price fluctuations. Interdepartmental Charges include the cost of vehicle usage; insurances; and telephone. Fiscal impacts of the new jail addition are not included in this program summary. Revenues reflect the cross charge to the Mental Health Center for the maintenance of the building; cross charge to enterprise funds for building maintenance.

Performance Measure Description

Customers are surveyed annually to determine satisfaction levels and to obtain feedback in the form of comments. Over thirty questions are asked in five major performance areas. The goal is to obtain a rating of 3.50 or higher in each area.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Customer Satisfaction Rating (G	oal = 3.50)				
Building/Office Environment	3.32	3.50	3.46	3.50	0
Service Quality	3.77	3.50	3.88	3.50	0
Building Security	3.57	3.50	3.79	3.50	0
Processes & Procedures	3.83	3.50	3.99	3.50	0
Gen'l Staff Services	4.26	3.50	4.30	3.50	0

5.00 = Perfect Score

4.50 = Excellent performance

4.00 = Very Good performance

3.50 = Good performance

3.00 = Satisfactory



	2004	2005	2005	2006	Budget
Activity	Actual	Budget	Estimate	Budget	Change
Service Requests Received	2,944	3,000	3,050	3,000	0
Work Orders Issued	4,736	5,000	5,000	5,500	500
Maintenance Hrs Available	30.600	31.000	29.840	34.120	3.120

Housekeeping Services

Program Description

Responsible for maintaining a clean working environment in portions or all areas of the Courthouse, Human Services Center, Northview, Justice Center, Juvenile Center and Public Health Center. The housekeeping staff follows a planned schedule of cleaning, but also responds to individual requests for specific areas of need. Housekeeping services also include the supervision, monitoring and management of housekeeping service contracts for Administration Center, Mental Health Center, Highway Operations and Communications Center.

Housekeeping Services (cont.)

In-House Services

Tax Levy	\$1,200,581	\$1,252,502	\$1,252,502	\$1,282,018	\$29,516
Total Revenues:	\$31	\$0	\$5,501	\$0	\$0
Other Revenue	(\$51)	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$82	\$0	\$5,501	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
General Government	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$1,200,509	\$1,252,502	\$1,233,044	\$1,282,018	\$29,516
Fixed Assets	\$0	\$16,260	\$14,557	\$10,400	(\$5,860)
Interdept. Charges	\$385	\$0	\$125	\$125	\$125
Operating Expenses	\$115,224	\$81,060	\$81,798	\$80,600	(\$460)
Personnel Costs	\$1,084,900	\$1,155,182	\$1,136,564	\$1,190,893	\$35,711
Staffing (FTE)	25.78	26.26	26.26	25.76	(0.50)
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

Exp. (Over)/Under Rev. & Levy	\$103	-	\$24,959	-	-
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Contract Cleaning

Exp. (Over)/Under Rev. & Levy

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.40	0.40	0.40	0.40	0.00
Personnel Costs	\$23,462	\$25,841	\$25,671	\$27,413	\$1,572
Operating Expenses	\$328,774	\$357,603	\$354,070	\$359,400	\$1,797
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$352,236	\$383,444	\$379,741	\$386,813	\$3,369
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$112,067	\$108,000	\$108,500	(\$3,567)
Appr. Fund Balance	\$110	\$0	\$1,470	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$110	\$112,067	\$109,470	\$108,500	(\$3,567)
Tax Levy	\$244,022	\$271,377	\$271,377	\$278,313	\$6,936

\$1,106

(\$108,104)

Public Works



Housekeeping Services (cont.)

Program Highlights

Personnel Costs are remaining stable from the 2005 base. Housekeeping supervisory staff is the primary point of contact for communication from other county personnel for all housekeeping concerns. Contracted cleaning services, budgeted at \$340,900, are used to clean the Mental Health Center, the Administration Center and the Highway Operations building and substations. This cost is based on the current, three-year contract, which expires at the end of 2006. The budget request for fixed assets includes funding for one floor scrubber. Revenues in the program reflect recovery of Mental Health Center costs through the Mental Health Center budget.

Performance Measure Description

Customers are surveyed annually to determine satisfaction levels and to obtain feedback in the form of comments. Six questions specific to housekeeping are asked. The goal is to obtain a rating of 3.50 or higher in each area.



	2004	2005	2005	2006	Budget
Performance Measures	Actual	Budget	Estimate	Budget	Change
Customer Satisfaction Rating (Goal=3.50)				_
In House Services	3.82	3.50	3.82	3.50	0
Contract Cleaning	3.88	3.50	3.66	3.50	0



Buildings Cleaned within this budget

Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Buildings Cleaned Daily					
Internal staff	6	6	6	7	1
Contracted staff	6	6	6	6	0
Floor Area Cleaned Daily					
(sq. ft)					
In-house staff	341,800	341,800	341,800	376,800	35,000
Contracted staff	234,565	234,565	234,565	234,565	0
Internal staff services Courthouse	H&HS Cantai	r Iuwanila Ca	nter Public He	alth Center	Justice Center

Internal staff services Courthouse, H&HS Center, Juvenile Center, Public Health Center, Justice Center, Northview and the New Jail.

Contracted staff services Administration Center, Mental Health Center, Highway Operations Center and three highway substations.

Jail Expansion

Program Description

This program identifies operating impact of opening the Jail addition in the last quarter of 2005. See page 110 for Sheriff related financial information.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	0.00	2.25	2.25	4.00	1.75
Personnel Costs	\$0	\$108,604	\$131,097	\$215,999	\$107,395
Operating Expenses	\$0	\$221,185	\$221,185	\$584,800	\$363,615
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$0	\$329,789	\$352,282	\$800,799	\$471,010
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$16,000	\$16,000	\$5,000	(\$11,000)
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$0	\$16,000	\$16,000	\$5,000	(\$11,000)
Tax Levy	\$0	\$313,789	\$313,789	\$795,799	\$482,010



Program Highlights

Exp. (Over)/Under Rev. & Levy

Personnel costs include full year costs of 1 Building Services Worker II and 1 Maintenance Mechanic III and 2 Maintenance Mechanics II which were partial year funded in 2005. The 2006 budget reflects the first full year cost of these positions. Operating expenses consist of utilities, building service contracts, building maintenance expenses and housekeeping supplies. Revenues include the one-time use of fund balance to offset the costs of purchasing tools and equipment for the opening of the new jail.

(\$22,493)

Engineering Services

Program Description

The Engineering Services Division is the main point of contact for meeting the customers' technical needs and requests concerning major road projects. This division administers the design and construction of county trunk highways and bridges. The work involves planning of capital projects, selecting consultants for design work and construction management or providing "in-house" design services, administering contracts, acquiring right of way, advertising and awarding construction contracts, and administering the construction contracts and activities. In addition, the Engineering Services Division works with the Operations Division in resurfacing of asphalt pavements, replacement of culverts, roadside ditching projects and side bank cutting.

Tax Levy	\$150,922	\$174,109	\$174,109	\$194,227	\$20,118
Total Revenues:	\$373,740	\$363,452	\$363,662	\$363,452	\$0
Other Revenue	\$1,300	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$8,988	\$0	\$210	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
General Government	\$363,452	\$363,452	\$363,452	\$363,452	\$0
Total Expenditures:	\$543,332	\$537,561	\$544,446	\$557,679	\$20,118
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$6,572	\$5,492	\$6,664	\$6,664	\$1,172
Operating Expenses	\$38,944	\$33,350	\$39,250	\$30,700	(\$2,650)
Personnel Costs	\$497,816	\$498,719	\$498,532	\$520,315	\$21,596
Staffing (FTE)	7.18	7.18	7.18	7.18	0.00
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

Exp. (Over)/Under Rev. & Levy	(\$18,670)	-	(\$6,675)	-	-



Program Highlights

Staffing levels are remaining stable from 2005 to 2006. This budget includes funding for 0.92 FTE student interns during the summer months and 1.00 FTE co-op students throughout the year. Operating costs are decreasing slightly from 2005 primarily because of a survey locator budgeted in 2005 and not in 2006. Operating Expenses include funds for engineering software maintenance, minor survey supplies and funds for staff professional development. Interdepartmental charges are increasing due to higher costs and usage of phone services. State Highway Transportation Aids are anticipated to remain at the 2005 base levels.

Performance Measure Description

The pavement condition index (PCI) evaluates the amount of distress in a given pavement. Pavements with no cracking, faulting, rutting etc will have a near perfect PCI of 100 or excellent, pavements with a PCI of less than 40 are considered poor and should be resurfaced.

Bridge sufficiency index evaluates the various elements of a structure (abutments, beams, deck, railings, geometry, ECT) to determine its condition. A new bridge will typically have a sufficiency of near 100, once the sufficiency drops below 50 the structure becomes eligible for replacement.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Bridge Conditions					
Sufficiency Index Benchmark:	80.0	82.0	82.5	82.5	0.5
Sufficiency Index: Actuals	88.7	87.0	87.1	86.0	(1.0)
Number of Bridges	60.0	60.0	60.0	60.0	0.0

Public Works

Engineering Services (cont.)



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Pavement Condition Index PCI—Benchmark	70.0	70.0	70.0	70.0	0.0
PCI—Actual					
Asphalt—primary	70.0	76.0	75.0	75.0	(1.0)
Asphalt—secondary	62.0	72.0	74.0	74.0	2.0
Asphalt—tertiary	72.0	72.0	77.0	74.0	2.0
PCI Concrete	41.0	45.0	48.0	46.0	1.0

2005

Project #	Project Name	Total Project Cost	Total County Cost	Non-County Fed/State Revenues	Est. % Compl. Yr End	Est. Operating Impact
	On-going Program Projects	For 2006				
9131	Bridge Aid Program	\$160,000	\$160,000	\$0	N/A	\$0
9715	Repaving Program	\$2,190,000	\$1,990,000	\$200,000	N/A	\$0
9817	Culvert Replacement Program	\$100,000	\$100,000	\$0	N/A	\$0
200427	Signal/Safety Improvements	\$800,000	\$800,000	\$0	N/A	Reduced
	To be Completed in 2005	9 == 4 000	4 4 000	•	4000/	5
9908	CTH I, Little Muskego Creek Bridge	\$774,000	\$774,000	\$0	100%	Reduced
200421	CTH TT, Northview Rd Intersection	\$400,000	\$0	\$400,000	100%	\$5,000
	To be Completed in 2006					
9711 200008	CTH L, Box Culvert CTH E, Oconomowoc River Bridge	\$366,000 \$584,000	\$366,000 \$509,000		100% 100%	\$0 Reduced
9115	CTH Q, CTH V - STH 175	\$13,567,000	\$12,767,000	\$800,000	0%	\$46,025
200625	CTH K, SR, Weyer Road Study	\$200,000	\$200,000	\$0	0%	\$0,023
	To be Completed in 2007					
200104	Cth O, Cth I to Hackberry Lane	\$5,750,000	\$5,750,000	\$0	0%	\$10,000
200420	CTH SR, Fox River Bridge & Approaches	\$744,000	\$308,000		0%	Reduced
200202	CTH H, I43 Fox River Bridge	\$230,000	\$230,000	\$0	0%	Reduced
	To be Completed in or beyond 2008					
9707	CTH VV, Marcy-Bette Rd	\$7,385,000	\$2,145,000	\$5,240,000	0%	\$15,500
9903	CTH Y, I-43 to CTH I	\$13,379,000	\$13,379,000	\$0	0%	\$25,000
9904	CTH X, STH 59-Harris Highlands	\$12,876,000	\$3,631,000		0%	\$18,600
200009	CTH TT, USH 18 – Northview	\$3,425,000	\$3,425,000		0%	\$10,400
200011	CTH L, Lannon Dr CTH O	\$10,574,000	\$10,574,000		0%	\$13,500
200603	CTH L, CTH Y to Lannon Dr	\$16,500,000	\$16,500,000	•	0%	\$11,400
200425	CTH I, CTH ES – CTH O	\$4,172,000	\$4,172,000	•	0%	\$3,600
200511	CTH D, Calhoun Rd - 124th St.	\$19,218,000	\$7,949,200		0%	\$31,000
200606	CTH P, Bark River Bridge & Approach	\$599,000	\$266,200		0%	Reduced
200608	CTH VV, CTH Y - Marcy	\$8,125,000	\$8,125,000	\$0	0%	\$36,750

Traffic Control

Program Description

Provides for the maintenance, engineering and placement of traffic signals, signs and pavement markings on the County Trunk Highway System.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	5.70	5.75	5.75	6.00	0.25
Personnel Costs	\$345,434	\$357,907	\$347,509	\$380,769	\$22,862
Operating Expenses	\$425,924	\$375,600	\$375,650	\$390,550	\$14,950
Interdept. Charges	\$1,540	\$1,144	\$1,866	\$1,866	\$722
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$772,898	\$734,651	\$725,025	\$773,185	\$38,534
General Government	\$381,327	\$381,327	\$381,327	\$381,327	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$20,242	\$0	\$210	\$0	\$0
Other Revenue	\$9,919	\$15,000	\$15,000	\$15,000	\$0
Total Revenues:	\$411,488	\$396,327	\$396,537	\$396,327	\$0
Tax Levy	\$310,975	\$338,324	\$338,324	\$376,858	\$38,534

Exp. (Over)/Under Rev. & Levy	(\$50,435)	-	\$9,836	-	-
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Program Highlights

Staffing levels are increasing by 0.25 FTE in 2006. This increase reflects the actual usage of Patrol Worker positions in the Traffic Control program area. The budget includes \$157,500 for electricity costs, an increase of \$10,300, or about 7% over the 2005 base. Signal maintenance costs are remaining stable with a budget of \$58,000. These funds include the cost of cabinet maintenance and Digger's Hotline charges. Signage is budgeted at \$40,000 and pavement-marking materials are budgeted at \$99,000. A capital project to replace all existing traffic signal red indications with light emitting diodes (LED) was completed in 2005; however, it is too early to analyze the impact this project has had on the energy costs for each signal. Revenues include reimbursements for signal knockdowns and State Highway Transportation Aids. Both revenues are anticipated to remain at the 2005 base levels.



	2004	2005	2005	2006	buagei
Activity	Actual	Budget	Estimate	Budget	Change
Traffic Signals	78	82	83	85	3
Total Electricity Costs	\$143,107	\$147,200	\$147,200	\$157,500	\$10,300
Avg annual electrical cost for					
one traffic signal	\$1,835	\$1,795	\$1,773	\$1,853	\$58

2005

2005

2006

Dudget

2004

Permit Processing

Program Description

The Permit Processing program area is the main point of contact for meeting the customers' requests concerning driveway and utility permits. Staff works with utility companies, developers, and homeowners to review applications and answer questions about utility and access permits.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	2.04	2.04	2.04	2.04	0.00
Personnel Costs	\$128,632	\$133,678	\$146,176	\$150,759	\$17,081
Operating Expenses	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$128,632	\$133,678	\$146,176	\$150,759	\$17,081
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700
Tax Levy (a)	(\$744)	(\$1,322)	(\$1,322)	\$59	\$1,381

Exp. (Over)/Under Rev. & Levy \$4,884 - (\$12,498) - - (a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other

⁽a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other general fund program areas.



Program Highlights

Staffing levels remain stable from 2005 to 2006. Permit fees were increased in the first quarter of 2004 to a rate that more accurately reflects the true cost of issuing a permit. It is anticipated that permit fees will be increased every other year, with 2006 being the year for a rate increase. This is the primary reason for the increase in revenues in the 2006 budget.



	2004	2005	2005	2006	Budget
Activity	Actual	Budget	Estimate	Budget	Change
Driveway & Miscellaneous					
Permits Processed	118	140	120	120	(20)*
Utility Permits Processed	412	400	400	400	0

^{*}Reduced to more accurately reflect 2004 actuals and 2005 estimate.

Administrative Services

Program Description

This area serves as the first and primary point of contact for the public and other government agencies. This division provides the overall administrative direction for the department; maintains financial and administrative records for the department; provides central supervision for all organizational units. The Administrative Services program is responsible for coordinating and providing efficient administrative/clerical support to the department.

Tax Levy	\$577,834	\$606,780	\$606,780	\$574,265	(\$32,515)
Total Revenues:	\$18,026	\$1,800	\$3,121	\$10,000	\$8,200
Other Revenue	\$850	\$1,800	\$1,800	\$1,800	\$0
Appr. Fund Balance	\$346	\$0	\$1,321	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
General Government	\$16,830	\$0	\$0	\$8,200	\$8,200
Total Expenditures:	\$610,860	\$608,580	\$607,617	\$584,265	(\$24,315)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$75,552	\$80,018	\$79,557	\$82,195	\$2,177
Operating Expenses	\$30,158	\$33,900	\$34,870	\$32,575	(\$1,325)
Personnel Costs	\$505,150	\$494,662	\$493,190	\$469,495	(\$25,167)
Staffing (FTE)	6.51	6.51	6.51	6.01	(0.50)
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

Exp. (Over)/Under Rev. & Levy	(\$15,000)	-	\$2,284	-	-
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Program Highlights

Personnel costs are decreasing due to the shift of the Computer Services Coordinator position to the Information Systems Division. This change will occur July 1, 2006, therefore the budget represents a 0.50 FTE reduction. Operating expenses include funds for general office supply purchases, postage costs and printing costs for the department, funds for employee bus passes for the Clean Air Compliance Program; and funding for professional development. Interdepartmental Charges include expenses for computer replacement, telephone, copier replacement, and radio replacement for most of the department. General Governmental Revenues are increasing due to the first year of budgeting one-half of the total Local Road Improvement Program (LRIP) revenue. This is being done in order to provide for a more stable budget in the future.

Fund Purpose

Provide for transportation related activities including roadways and transit services. Activities include the maintenance, repair, and operation of the County Trunk Highway System and providing the necessary labor, equipment and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Transit activities include bus services to selected areas of Waukesha County; primarily addressing the transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Paratransit service to the physically challenged along a parallel commuting corridor is also provided in accordance with the Americans with Disabilities Act.

		2005			Change Fron	n 2005
	2004	Adopted	2005	2006	Adopted Bu	ıdget
Financial Summary	Actual	Budget	Estimate(a)	Budget	\$	%
Personnel Costs	\$4,165,631	\$4,216,673	\$4,222,143	\$4,263,492	\$46,819	1.1%
Operating Expenses	\$1,968,478	\$2,008,589	\$1,969,291	\$2,092,323	\$83,734	4.2%
Interdept. Charges	\$2,695,217	\$2,789,690	\$2,812,842	\$2,899,709	\$110,019	3.9%
Fixed Assets	\$15,000	\$40,000	\$40,000	\$16,000	(\$24,000)	-60.0%
Total Expenditures	\$8,844,326	\$9,054,952	\$9,044,276	\$9,271,524	\$216,572	2.4%
General Government	\$7,050,985	\$7,327,828	\$7,015,515	\$7,681,396	\$353,568	4.8%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$147,595	\$170,000	\$165,000	\$165,000	(\$5,000)	-2.9%
Interdepartmental	\$266,246	\$285,826	\$279,515	\$283,445	(\$2,381)	-0.8%
Other Revenue	\$119,204	\$6,000	\$100,000	\$133,884	\$127,884	2131.4%
Appr. Fund Balance	\$6,505	\$0	\$0	\$0	\$0	N/A
Total Revenues	\$7,590,535	\$7,789,654	\$7,560,030	\$8,263,725	\$474,071	6.1%
Tax Levy	\$1,245,562	\$1,265,298	\$1,265,298	\$1,007,799	(\$257,499)	-20.4%
Exp. (Over) Under Rev.						
& Levy	(\$8,229)	-	(\$218,948)	-	-	N/A
Position Summary (FTE	≣)					
Regular Positions	70.10	66.10	66.10	64.85	(1.25)	
Extra Help	0.92	0.92	0.92	0.92	0.00	
Overtime	2.67	2.53	2.53	2.14	(0.39)	
Total	73.69	69.55	69.55	67.91	(1.64)	

⁽a) Department estimates expenditures to be over revenues unless corrective action is taken.

County Operations

Program Description

The Operations Division provides service directly to the public by keeping County trunk highways safe and well maintained. This includes plowing, salting, and sanding in the winter; repaving highway pavement and shoulders; mowing of roadsides and median strips; cutting back vegetation from the right of way; clearing culverts, drainage ditches and catch basins; and concrete and asphalt repair. To perform these tasks, the division operates a fleet of vehicles and equipment at the highway operations center and at four substations located throughout the County. The Operations Division also provides services to other County departments and municipalities on a cost reimbursement basis.

Tax Levy	\$508,881	\$528,617	\$528,617	\$256,118	(\$272,499)
Total Revenues	\$4,466,867	\$4,469,812	\$4,465,501	\$4,969,431	\$499,619
Appr. Fund Balance	\$6,282	\$0	\$0	\$0	\$0
Other Revenue	\$38,758	\$6,000	\$13,000	\$13,000	\$7,000
Interdepartmental	\$266,246	\$285,826	\$279,515	\$283,445	(\$2,381)
Charges for Services	\$147,595	\$170,000	\$165,000	\$165,000	(\$5,000)
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
General Government	\$4,007,986	\$4,007,986	\$4,007,986	\$4,507,986	\$500,000
Total Expenditures	\$5,020,095	\$4,998,429	\$5,206,019	\$5,225,549	\$227,120
Fixed Assets	\$15,000	\$40,000	\$40,000	\$16,000	(\$24,000)
Interdept. Charges	\$1,417,740	\$1,280,437	\$1,482,844	\$1,540,427	\$259,990
Operating Expenses	\$912,738	\$981,450	\$996,150	\$1,057,471	\$76,021
Personnel Costs	\$2,674,617	\$2,696,542	\$2,687,025	\$2,611,651	(\$84,891)
Staffing (FTE)	44.98	44.84	44.84	43.58	(1.26)
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

	Exp. (Over) Under Rev. & Levy	(\$44,347)	-	(\$211,901)	-	-
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Program Highlights

Part of a Patrol Worker (0.25 FTE) has been shifted to the Traffic Control program of the General Fund Public Works budget to better reflect actual staff time. One Patrol Worker position has been unfunded in the 2006 budget to offset the loss of State operation revenue supporting equipment costs which shifts to County operations (See interdepartmental charge increase below). The budget includes the continuation of funding for extra help to hire summer students to help with the maintenance of the increasing amount of medians on the County Trunk Highway System.

Operating costs reflect a status quo operation. Some of the larger commodities budgeted in Operating Expenses include: building utilities of over \$172,000; salt expense of \$546,000; crackfiller and patching materials of \$36,000; culvert pipe and guardrails of \$30,000; and plow blades of \$45,000. Natural gas is anticipated to increase 12% and Electricity 7% in 2006.

The largest increase, which is reflected in Interdepartmental Charges, is the cost of equipment, comprising of fuel expenses; repair and maintenance; and replacement charges. Due to a steady decline in the State's equipment revenue, these costs have been shifted from the State Highway Operations budget to the County Highway Operations budget. Besides this shift in equipment expenses, fuel costs are anticipated to increase from \$1.75 per gallon in the 2005 budget to \$2.15 per gallon in the 2006 budget. Other interdepartmental charges are remaining stable from the 2005 base. Fixed assets are decreasing from the 2005 budget, but do include funds to purchase a walk behind concrete saw. This item will be placed in the replacement plan upon purchase.

Revenues are increasing almost \$500,000 due to a shift of General Transportation Aid (General Government) revenues from the Capital Projects budget to the Highway Operations budget. The tax levy is decreasing by almost \$273,000.

County Operations (cont.)

Performance Measure Description

Benchmarks are established as a guide to determine how effective this program is operating in terms of customer satisfaction.



Performance Measures	Actual 2004	2005 Benchmark	2006 Benchmark
Avg Safety Incentive Rating	96.08%	> 93.0%	> 93%
Sick Hrs vs. Total Hrs	2.44%	< 3.5%	< 3.3%
Customer Satisfaction	100.00%	> 95.0%	> 95%
Training Hrs per Employee	17.74 hrs	> 20 hrs	> 24 hrs



Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Centerline miles of road					
maintained County	390	398	398	398	0
Centerline miles of road					
maintained – Non County	150	120	120	130	10
County Lane Miles Crackfilled	15	20	25	25	5
Crackfilling 2 lane highways*	\$1,800	\$1,900	\$1,900	\$2,000	\$100
Center line striping*	\$250	\$260	\$280	\$300	\$40
Mowing—1 linear mile*	\$180	\$185	\$200	\$250	\$65
Avg Annual maint 1 lane mile	\$5,750	\$5,833	\$6,000	\$6,250	\$417

^{*} Cost per mile

State Highway Operations

Program Description

Provide the necessary labor, equipment, and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Maintenance tasks performed include plowing, salting and sanding in winter; highway pavement repair; pavement marking; mowing and vegetation control in summer. Minor construction projects will also be performed by agreement with the State. A cost accounting system for the purposes of obtaining reimbursement for work performed is also maintained.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	27.61	24.61	24.61	24.23	(0.38)
Personnel Costs	\$1,480,725	\$1,509,289	\$1,524,289	\$1,640,501	\$131,212
Operating Expenses	\$234,065	\$214,300	\$168,570	\$173,627	(\$40,673)
Interdept. Charges	\$1,277,477	\$1,509,253	\$1,329,998	\$1,359,282	(\$149,971)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,992,267	\$3,232,842	\$3,022,857	\$3,173,410	(\$59,432)
General Government	\$2,996,488	\$3,232,842	\$3,007,529	\$3,173,410	(\$59,432)
Appr. Fund Balance	\$223	\$0	\$0	\$0	\$0
Total Revenues	\$2,996,711	\$3,232,842	\$3,007,529	\$3,173,410	(\$59,432)
Tax Levy	\$0	\$0	\$0	\$0	\$0
					1
Exp. (Over) Under Rev. & Levy	\$4,444	-	(\$15,328)	-	-



Program Highlights

The State Highway Maintenance program of the budget is a non-tax levy supported program. All expenses are approved and reimbursed by the State. The 2006 budget is based on the State's 2005 Authorization for Expenditure, with a 3% inflationary factor added. Reimbursement revenues are based on historical actuals.



Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Centerline miles of road					
maintained	250	250	250	260	10
Centerline miles of road					
striped	130	130	130	140	10
Lane miles maintained	880	895	900	1,000	105
Source: WisDOT					

Transit Services

Program Description

Through contracts with the private sector, this program provides fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Currently the Waukesha County Transit System operates predominately rapid and express routes, parallel to and along the I94 Oconomowoc-Waukesha-Milwaukee corridor, although services also exist between the southern and eastern tier communities and the Milwaukee Central Business District (CBD) and UWM.

Fixed bus route services extend eastbound into Milwaukee County as traditional 'commuter' services carrying workers to jobs in the Milwaukee CBD. Non-traditional 'reverse commuter' services also exist to respond to the labor needs in Waukesha County, bringing workers from Milwaukee County into areas in Waukesha County where job density is high, especially in existing and developing industrial parks. This fund also provides Para-transit services serving the disabled population who are unable to utilize the fixed route service, as outlined in the 1990 Americans with Disabilities Act (ADA).

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	0.10	0.10	0.10	0.10	0.00
Personnel Costs	\$10,289	\$10,842	\$10,829	\$11,340	\$498
Operating Expenses	\$821,675	\$812,839	\$804,571	\$861,225	\$48,386
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$831,964	\$823,681	\$815,400	\$872,565	\$48,884
General Government	\$46,511	\$87,000	\$0	\$0	(\$87,000)
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$80,446	\$0	\$87,000	\$120,884	\$120,884
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$126,957	\$87,000	\$87,000	\$120,884	\$33,884
Tax Levy (a)	\$736,681	\$736,681	\$736,681	\$751,681	\$15,000

	Exp. (Over) Under Rev. & Levy	\$31,674	-	\$8,281	-	-
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Program Highlights

Waukesha Metro Transit administers the Waukesha County Transit program through a contract with the City of Waukesha. Funding from State and Federal sources will be directly received and paid to vendors by Waukesha Metro. 2006 revenue is reimbursement from Waukesha Metro for the costs remaining in the County budget that are eligible for State and Federal funding.

Congestion Mitigation Air Quality (CMAQ) funding is continuing for a full year for Route 311, which provides service from downtown Waukesha to the business parks located north of I94 on both sides of CTH J. The budget reflects the start up of an additional CMAQ funded route (#302) through New Berlin in 2006. State and Federal revenues will be reimbursed at a rate of 58.85% of gross expenses in 2005 and 2006, which is a decrease from the 60% rate in 2004. Waukesha Metro continues to make route adjustments and fare changes as needed. Transit vendors have three-year contracts with options for two-year extensions. Funds for a marketing program continue in the 2006 budget. This is a CMAQ funded program. 0.10 FTE of the Business Manager's position remains funded in this budget. In addition, Waukesha County continues direct responsibility for the maintenance of the park and ride lots at Goerke's Corners, CTH G, and Pilgrim Road, which is estimated at \$45,000 in 2006 budget.

Transit Services (cont.)



Activity

Route	Information:
1 -	Waukesha Metro to Brookfield Square
6 -	Quad Graphics route West Allis/New Berlin
8 -	Quad Graphics route Sussex/Pewaukee
9 -	Weekday service to Menomonee Falls and Butler
10 -	Brookfield Square Extension
79 -	Weekday Menomonee Falls to downtown Milwaukee
106 -	Weekday service to Menomonee Falls Industrial Park
218 -	New Berlin Industrial Park Shuttle
901 -	Weekday service between City of Waukesha and downtown Milwaukee and
	UWM, includes Paratransit services
904 -	Weekday service between Oconomowoc and downtown Milwaukee
905 -	Weekday service between Oconomowoc and downtown Milwaukee
906 -	Weekday service between Mukwonago and Milwaukee via I-43
311 -	Downtown Waukesha to Business Parks North of I94 in Pewaukee (CMAQ)
302 -	New Berlin route connected with MCTS route serving Westridge Business Park (CMAQ)
L	i air (Omay)

	Ridership								
	2004	2005	2005	2006					
Route	Actual	Budget	Estimate	Budget					
1	96,013	93,000	90,646	91,000					
6	3,782	3,000	0	0					
8	8,065	8,000	7,075	0					
9	16,333	16,500	11,487	12,500					
10	160,241	170,000	160,262	161,000					
79	44,057	43,000	36,483	37,000					
106	7,168	11,000	2,925	0					
218	10,315	12,000	8,278	10,000					
311	63	15,000	3,605	6,375					
302	0	0	0	3,500					
901	148,039	155,000	137,633	140,000					
904/905	19,418	76,000	0	0					
904	11,278	0	14,664	15,000					
905	45,925	0	61,605	62,000					
906	36,743	39,000	37,313	37,500					
Curative	10,151	9,500	11,817	12,000					
Total	617,591	651,000	309,054	587,875					

Fund Purpose

An internal service fund set up to account for the maintenance and repair of all county-owned motorized equipment. The operation includes a county-wide fuel dispensing system; a stockroom to furnish parts and supplies for vehicle repair and maintenance; the operation of a service truck for maintaining equipment in the field; the maintenance of a database of vehicle repair costs, receiving, setup and issuing of all new vehicles and equipment to County departments; and disposal of surplus vehicles and equipment for County departments. Other activities include assisting the Department of Administration – Purchasing Division in the development of equipment specifications and in the evaluation of bids, assisting user departments in making vehicle maintenance, repair, and replacement decisions and exploring the use of new technologies (electronic diagnostics, alternative fuels, etc.) for improving the County's fleet capability.

		2005			Change Fron	n 2005
	2004	Adopted	2005	2006	Adopted Bu	udget
Financial Summary	Actual	Budget	Estimate	Budget	\$	%
Personnel Costs	\$1,084,156	\$1,177,704	\$1,174,032	\$1,231,435	\$53,731	4.6%
Operating Expenses	\$1,497,471	\$1,604,387	\$1,613,619	\$1,782,245	\$177,858	11.1%
Interdept. Charges	\$42,219	\$50,799	\$50,577	\$60,811	\$10,012	19.7%
Fixed Assets (a)	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$2,623,846	\$2,832,890	\$2,838,228	\$3,074,491	\$241,601	8.5%
General Government	\$0	\$0	\$0	\$0	\$0	N/A
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$81,013	\$139,582	\$87,500	\$129,063	(\$10,519)	-7.5%
Interdepartmental (b)	\$2,465,827	\$2,577,628	\$2,663,000	\$2,838,506	\$260,878	10.1%
Appr. Fund Balance (c)	\$103,115	\$101,083	\$121,083	\$101,083	\$0	0.0%
Other Revenue	\$10,746	\$15,000	\$12,150	\$15,150	\$150	1.0%
Total Revenues	\$2,660,701	\$2,833,293	\$2,883,733	\$3,083,802	\$250,509	8.8%
Tax Levy	\$0	\$0	\$0	\$0	\$0	N/A
Operating Inc./(Loss)	\$36,855	\$403	\$45,505	\$9,311	\$8,908	2210%
Position Summary (FTE)						
Regular Positions	18.00	18.00	18.00	18.00	0.00	
Extra Help	0.00	0.00	0.00	0.00	0.00	
Overtime	0.06	0.05	0.05	0.05	0.00	
Total	18.06	18.05	18.05	18.05	0.00	

⁽a) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.

⁽b) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

⁽c) Includes Central Fleet fund balance appropriation \$103,115 in 2004, 2005 and 2006 for the facility depreciation.

Repair & Maintenance

(\$6.446)

\$9.693

Program Description

Provides for the maintenance and repair for all county-owned motorized equipment. This includes a stockroom, a service truck for on-site customer repairs, and the maintenance of a database of vehicle repair costs, receiving, setup, and new vehicle issuance. This division also provides repair and maintenance services to external customers.

	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Staffing (FTE)	17.70	17.70	17.70	17.70	0.00
Personnel Costs	\$1,061,798	\$1,154,428	\$1,150,735	\$1,207,104	\$52,676
Operating Expenses	\$831,580	\$862,832	\$857,669	\$883,488	\$20,656
Interdept. Charges	\$41,011	\$49,555	\$49,333	\$59,553	\$9,998
Fixed Assets (Memo)(a)	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,934,389	\$2,066,815	\$2,057,737	\$2,150,145	\$83,330
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$81,013	\$137,082	\$85,000	\$126,563	(\$10,519)
Interdepartmental (b)	\$1,765,296	\$1,797,511	\$1,795,000	\$1,900,903	\$103,392
Other Revenue	\$10,746	\$15,000	\$12,150	\$15,150	\$150
Appr. Fund Balance	\$103,115	\$101,083	\$121,083	\$101,083	\$0
Total Revenues	\$1,960,170	\$2,050,676	\$2,013,233	\$2,143,699	\$93,023
Tax Levy	\$0	\$0	\$0	\$0	\$0

(a) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.

(\$16,139)

(\$44.504)

(b) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.



Program Highlights

Operating Income/(Loss)

Personnel Costs include a reclassification of a Clerk Typist III to an Account Clerk I, however, there is no fiscal impact to this change. All other personnel are remaining consistent with 2005. Significant changes in Operating Expenses include an increase of over \$11,000 in natural gas and electricity due to rate increases. Expenses for repairs sent to commercial vendors are increasing by \$25,000. These cost projections are based on a three-year history of vehicle repairs and maintenance. This is offset with reduction in parts and supplies and building projects. Interdepartmental Charges are increasing primarily due to a \$9,500 increase in Workers Comp and General Vehicle Liability insurance. These costs are based on a weighted average five-year loss history. The division continues to increase its services to external customers, while maintaining services to internal customers.

2006 Central Fleet Rates are as follows:

Heavy labor rate: \$75.00, 3.0% increase from 2005 Light labor rate: \$62.75, 3.2% increase from 2005 Service rate: \$68.75, 2.9% increase from 2005

\$25.781

Outside Heavy labor rate: \$82.50, new in 2006
Outside Light labor rate: \$69.00, new in 2006
Outside Service rate: \$75.50, new in 2006

Parts markup: 16%, 1% increase from 2005 Commercial markup: 16%, 1% increase from 2005

Repair & Maintenance (Continued)

Performance Measure Description

These performance measures illustrate the customer satisfaction levels when county owned motorized equipment is maintained. Central Fleet measures some of their service levels against industry standards. Some of these measures are: vehicle comebacks; which measures amount of vehicles that require to be returned to the shop for additional repairs due to fleet staff error; the amount of time it takes to conduct an A level preventive maintenance check on a marked squad and an outfront mower; and the average availability of the patrol truck fleet, especially during a snow event.



Performance Measures	2004	2005	2005	2006	Budget
	Actual	Budget	Estimate	Budget	Change
Total Preventive Maintenance work orders vs. Repairs work orders	26%	30%	26%	25%	(5%)
Total Direct Warranty Work Completed by Internal Staff (no charge to customer) Marked Squad Basic A-PM Costs	\$11,600	\$8,000	\$11,600	\$15,000	\$7,000
	\$32.92	\$45.60	\$32.92	\$34.30	(\$11.30)
Customer Satisfaction Vehicle Comebacks Marked Squad A PM Outfront Mower PM Patrol Truck Availability	\$02. 52	Benchmark 85% 2% 0.50 hours 2.00 hours 93%	04 Actual 93% .09% 0.49 hours 2.10 hours 97%	ψ04.00	(ψ11.55)



Activity			2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Total Wor	k Orders		6,651	7,300	7,180	7,200	(100)
Internal	Customer	Work					
Orders			6,398	6,900	6,800	6,800	(100)
External	Customer	Work					
Orders			253	400	380	400	0
Total	Internal.	Cust.					
Rep./Mair	t. Revenues		\$1,759,218	\$1,780,598	\$1,760,000	\$1,860,903	\$80,305
Total	External	Cust.					
Rep./Mair	t. Revenues		\$102,326	\$137,082	\$85,000	\$126,563	(\$10,519)
Total Exte	rnal Custome	ers	3	4	4	4	0

Central Fueling

Program Description

Provides a county-wide fuel dispensing system, providing fuel to all county vehicles. Also provides compressed natural gas fuel to county customers and external customers.

Tax Levy	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$700,531	\$782,617	\$870,500	\$940,103	\$157,486
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Interdepartmental (a)	\$700,531	\$780,117	\$868,000	\$937,603	\$157,486
Charges for Services	\$0	\$2,500	\$2,500	\$2,500	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
General Government	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$689,457	\$766,075	\$780,491	\$924,346	\$158,271
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$1,208	\$1,244	\$1,244	\$1,258	\$14
Operating Expenses	\$665,891	\$741,555	\$755,950	\$898,757	\$157,202
Personnel Costs	\$22,358	\$23,276	\$23,297	\$24,331	\$1,055
Staffing (FTE)	0.35	0.35	0.35	0.35	0.00
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

⁽a) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

\$16,542

\$90,009

\$15,757

(\$785)



Program Highlights

Operating Income/(Loss)

Due to the continuing increase in fuel costs, it is anticipated that fuel costs will rise further into 2006. Therefore, the 2006 budget assumes an average wholesale price of \$2.15 per gallon for fuel. The 2005 budget assumed \$1.75 per gallon. Fuel usage is based on a three-year average of actual usage and is budgetd slightly lower than the 2005 budget. There are no programatic changes anticipated in the fuel program and no new sites are expected to be added in 2006.

2005 Central Fleet rates are as follows:

Fuel markup: \$0.20 per gallon, \$0.00 increase from 2005

\$11,074



Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Fuel Sites maintained	18	18	18	18	0
Gallons sold	403,815	400,060	399,610	398,980	(1,080)
CNG gallons sold	1,895	2,500	2,000	2,500	Ó
External CNG customers	3	3	3	3	0

Mission

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. The County adopted a Vehicle Replacement plan for certain vehicles and contractor type equipment. With the exception of certain utility vehicles, the Vehicle Replacement Plan will only include those items with a replacement cost of \$7,500 or greater and a useful life of two or more years. Contractor equipment includes unlicensed off-road vehicles, construction equipment, large maintenance tools and equipment, and other rolling stock. The plan allows for the funding of replacements through contributions to the Replacement Fund by user departments with inflationary increases on replacements funded by investment income applied to the Fund. Year-to-year fluctuations within the departmental base budgets will be reduced as a result of the plan. Replacement decisions are based on usage, service, and cost issues. A regular replacement cycle will keep the condition of the fleet at an optimum level reducing fleet maintenance costs and excessive out of service situations.

		2005		Change From 2005		
	2004	Adopted	2005	2006	2006 Adopted Bud	
Financial Summary	Actual	Budget	Estimate	Budget	\$	%
Personnel Costs	\$0	\$0	\$0	\$0	\$0	N/A
Operating Expenses	\$1,780,759	\$1,907,023	\$1,907,023	\$2,021,139	\$114,116	5.98%
Interdept. Charges	\$85,329	\$89,728	\$89,728	\$93,244	\$3,516	3.92%
Fixed Assets (Memo)(a)	\$2,302,237	\$2,079,922	\$1,919,817	\$1,966,650	(\$113,272)	-5.45%
Total Expenditures (a)	\$1,866,088	\$1,996,751	\$1,996,751	\$2,114,383	\$117,632	5.89%
General Government	\$0	\$0	\$0	\$0	\$0	N/A
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental (b)	\$1,710,273	\$1,704,800	\$1,704,800	\$1,826,506	\$121,706	7.14%
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue (c)	\$338,248	\$361,000	\$361,000	\$292,000	(\$69,000)	-19.11%
Total Revenues	\$2,048,521	\$2,065,800	\$2,065,800	\$2,118,506	\$52,706	2.55%
Tax Levy (a)	\$0	\$0	\$0	\$0	\$0	N/A
Operating Inc./(Loss)	\$182,433	\$69,049	\$69,049	\$4,123	(\$64,926)	-94.03%

Position Summary (FTE)

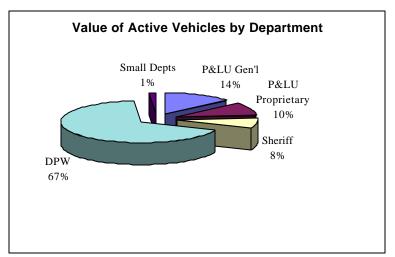
No Positions are Budgeted in this Fund

- (a) Total expenditures and net operating income exclude fixed assets to conform with financial accounting standards. Fixed asset purchases will be funded by operating revenues and existing fund balance and are included in the department's fixed asset request.
- (b) Interdepartmental revenues are replacement charges to departmental users, which may be funded by a combination of sources including tax levy.
- (c) Includes revenues from vehicle and equipment sales. Investment income is accounted for in the fund and is used for increasing future replacement costs, but is not budgeted.

Vehicle Replacement Plan

Program Description

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. Departments retain ownership of the their vehicles and are cross charged for the future replacement costs.





Program Highlights

Vehicles Replaced

Depreciation is assessed at one-half year charge for the acquisition and disposition years of a vehicle. Full year depreciation is assessed all other years. Depreciation increases are a result of additions to the plan and the first full-year depreciation charge on the 2005 vehicles. Insurance allocations are based on a three-year experience history and are decreasing slightly from the 2005 allocations. No major changes to the plan have been made in 2006.

Performance Measure Description

This measurement describes the number of vehicles replaced compared to the planned replacements.

2005

2005

69

2006

52

Budget

(17)

2004

58



Performance Measures	Actual	Budget	Estimate	Budget	Change
Number of vehicles replaced compared to planned replacements	91%	100%	100%	100%	0%
Activity _	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Active Vehicles in Plan	367	384	383	383	(1)

69

Waukesha County 2006 Vehicle Replacement Plan

		2006 Vehicle Replacement		Unit	Total	Estimated
Fund	<u>Department</u>	Description	Qty	Cost	Cost	Salvage
<u>r arra</u>	<u>Bopartmont</u>	<u>Bosonption</u>	<u> Griy</u>	<u>0001</u>	<u>0001</u>	<u> Carrago</u>
010	Sheriff's Department	Auto, Full Size Marked	4	\$21,500	\$86,000	\$16,000
010	Sheriff's Department	Sport Utility Vehicle-w/ lightbar	1	\$29,000	\$29,000	\$6,000
010	Sheriff's Department	Van Surveillance, Metro	1	\$22,900	\$22,900	\$5,000
010	Sheriff's Department	Auto, Full, Police Package	1	\$21,500	\$21,500	\$4,500
010	Sheriff's Department	Auto, Full Size	4	\$21,500	\$86,000	\$18,000
010	Sheriff's Department	Van, Id	1	\$19,000	\$19,000	\$6,000
010	Sheriff's Department	Automobile	2	\$21,500	\$43,000	\$9,000
	Subtotal Sheriff's Dept		14		\$307,400	\$64,500
					,	, , , , , , , , ,
010	Public Works Bldgs	Van (Natural Gas)	1	\$19,000	\$19,000	\$5,000
	Subtotal DPW Bldgs	,	1	-	\$19,000	\$5,000
	191				. ,	. ,
400	Public Works Highways	Pickup 1/2 Ton	1	\$24,000	\$24,000	\$6,000
400	Public Works Highways	Pickup 3/4 Ton	4	\$27,000	\$108,000	\$24,000
400	Public Works Highways	Automobile	2	\$15,800	\$31,600	\$8,000
400	Public Works Highways	Brush Chipper	1	\$30,000	\$30,000	\$3,000
400	Public Works Highways	Truck, Patrol	7	\$126,000	\$882,000	\$105,000
	Subtotal DPW Hwys		15	_	\$1,075,600	\$146,000
010	Pks & Land UseGen'l	Mower, Tri-Wing Rotary	1	\$14,000	\$14,000	\$4,000
010	Pks & Land UseGen'l	Mini Van	1	\$19,700	\$19,700	\$3,000
010	Pks & Land UseGen'l	Skidsteer ldr,snwblwr,forks,au	1	\$59,950	\$59,950	\$5,000
010	Pks & Land UseGen'l	Mower,Outfrnt,Broom,Cab	1	\$24,000	\$24,000	\$3,000
010	Pks & Land UseGen'l	Pickup, 3/4 T, 4X4, Plow	1	\$26,500	\$26,500	\$6,000
010	Pks & Land UseGen'l	Truck 1 T Dmp, 4X4, Plow, Sndr	1	\$43,000	\$43,000	\$6,000
010	Pks & Land UseGen'l	Util Veh,4 Whl,4X4,Cab,Dmp Bx	1	\$11,500	\$11,500	\$1,500
010	Pks & Land UseGen'l	Mower/Outfrnt Rotary/Cab/Broom	1	\$25,000	\$25,000	\$3,000
010	Pks & Land UseGen'l	Pickup, 3/4 T, 4X4, Plow	1	\$26,500	\$26,500	\$6,000
	Subtotal P&LU Gen'l Fund		9		\$250,150	\$37,500
505	Parks & Land Use Golf Courses	Tractor For Tow Behind Mower	1	\$26,200	\$26,200	\$4,000
505	Parks & Land Use Golf Courses	Util Veh W/ Spray & Boom	2	\$32,000	\$64,000	\$10,000
	Parks & Land Use Golf Courses	Mower Outfrnt Rotary Triwing	1	\$14,000	\$14,000	\$2,000
505	Parks & Land Use Golf Courses	Mower, 5 Gang, Fairway	2	\$34,000	\$68,000	\$6,000
505	Parks & Land Use Golf Courses	Utility Vehicle, 4 Wheel	1	\$9,500	\$9,500	\$1,000
505	Parks & Land Use Golf Courses	Utility Vehicle, 4 Wheel	1	\$17,000	\$17,000	\$1,500
505	Parks & Land Use Golf Courses	Mower, Greens, Triplex Rake, Sand Trap	2	\$32,600	\$65,200	\$6,000
505	Parks & Land Use Golf Courses	Nake, Sand Hap	1	\$12,600	\$12,600	\$1,000
	Subtotal P&LU Golf Courses		11		\$276,500	\$31,500
550	Parks & Land Use Expo Center	Utility Vehicle, 4 Wheel	1	\$11,500	\$11,500	\$1,500
	Parks & Land Use Expo Center	Pickup, 3/4 Ton	1	\$26,500	\$26,500	\$6,000
550	Subtotal P&LU Expo Center		2	Ψ20,000	\$38,000	\$7,500
	Cabiciai i alo Expo Center		_		ψ50,000	Ψ1,500
	Grand Total		52		\$1,966,650	\$292,000
			~-		+ ., - 30,000	,

WAUKESHA COUNTY FIVE YEAR VEHICLE/EQUIPMENT REPLACEMENT PLAN

	2	2005 Est.		2006		2007		2008		2009		2010
Fund Agency	<u>Units</u>	Cost	<u>Units</u>	Cost	Units	Cost	<u>Units</u>	Cost	Units	Cost	<u>Units</u>	Cost
400 Public Works Hwy	13	\$764,061	15	\$1,075,600	19	\$1,354,184	0	\$1,151,255	0	\$1,569,973	0	\$1,429,099
10 Public Works Bldg	1	\$13,650	1	\$19,000	0	\$0	1	\$18,928	2	\$46,457	1	\$23,982
10 Sheriff	29	\$602,859	14	\$307,400	20	\$459,056	8	\$194,255	8	\$180,878	11	\$282,053
10 Parks & Land Use	11	\$226,937	9	\$250,150	19	\$451,854	10	\$244,982	15	\$481,442	11	\$279,245
505 Moor Downs GC	2	\$52,062	0	\$0	4	\$68,588	1	\$18,171	1	\$16,873	1	\$9,476
505 Nagawaukee GC	5	\$94,688	3	\$72,200	7	\$137,176	5	\$122,708	2	\$25,647	11	\$242,278
505 Wanaki GC	6	\$111,404	8	\$204,300	6	\$129,376	1	\$9,410	3	\$65,130	2	\$63,640
545 Eble Ice Arena	0	\$0	0	\$0	0	\$0	1	\$64,355	0	\$0	0	\$0
550 Exposition Center	0	\$0	2	\$38,000	0	\$0	0	\$0	0	\$0	0	\$0
545 Nagawaukee Ice Arena	0	\$0	0	\$0	1	\$19,240	0	\$0	1	\$8,661	0	\$0
10 Medical Examiner	2	\$38,260	0	\$0	2	\$47,320	0	\$0	2	\$53,769	0	\$0
150 Human Services	0	\$0	0	\$0	0	\$0	0	\$0	1	\$23,060	3	\$62,003
450 Records Management	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$18,718
010 Information Systems	1	\$15,896	0	\$0	0	\$0	0	\$0	0	\$0	1	\$26,439
470 Radio Services	0	\$0	0	\$0	1	\$17,784	0	\$0	0	\$0	0	\$0
Total Replacements	70	\$1,919,817	52	\$1,966,650	79	\$2,684,578	27	\$1,824,064	35	\$2,471,890	42	\$2,436,933

Airport Operations Fund

Airport Commission

Mission/ Summary

Mission

The mission of Waukesha County Airport is to maximize the net economic and recreational benefit it provides to the Southeastern region of Wisconsin by being a leader in ensuring quality facilities and services are available to all users; to oversee and undertake proactive and environmentally sensitive development, construction, and improvements to equipment and facilities through short and long range planning; as well as to establish systems to maintain existing and future improvements. Airport operations shall provide for the safety, convenience, and needs of all members of the aviation community while maintaining cooperation and coordination with all levels of government. The airport shall additionally operate and promote itself in a fiscally prudent manner, working toward reducing its dependency on County taxpayers.

		2005			Change From 2005		
	2004	Adopted	2005	2006	Adopted Bu	ıdget	
Financial Summary	Actual	Budget	Estimate (a)	Budget	\$	%	
Personnel Costs	\$211,760	\$218,650	\$220,403	\$231,816	\$13,166	6.0%	
Operating Expenses	\$793,336	\$769,622	\$752,277	\$764,203	(\$5,419)	-0.7%	
Interdept. Charges	\$40,618	\$42,490	\$42,150	\$42,161	(\$329)	-0.8%	
Fixed Assets (memo) (b)	\$0	\$0	\$0	\$0	\$0	N/A	
Total Expenditures	\$1,045,714	\$1,030,762	\$1,014,830	\$1,038,180	\$7,418	0.7%	
General Government	\$0	\$0	\$0	\$0	\$0	N/A	
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A	
Charges for Services	\$592,029	\$619,832	\$611,338	\$644,650	\$24,818	4.0%	
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A	
Other Revenue	\$27,383	\$15,500	\$17,500	\$15,500	\$0	0.0%	
Appr. Fund Balance (c)	\$173,977	\$193,977	\$193,977	\$173,977	(\$20,000)	-10.3%	
Total Revenues	\$793,389	\$829,309	\$849,218	\$836,727	\$7,418	0.9%	
Tax Levy (d)	\$271,453	\$201,453	\$201,453	\$201,453	\$0	0.0%	
Operating Inc./(Loss)(e)	\$19,128	-	\$35,841	-	-	N/A	
Position Summary (FTE))						
Regular Positions	3.00	3.00	3.00	3.00	0.00		
Extra Help	0.00	0.00	0.00	0.00	0.00		
Overtime	0.00	0.00	0.00	0.00	0.00		
Total	3.00	3.00	3.00	3.00	0.00		

- (a) Estimate excludes expenditures for County share of \$180,000 for the purchase of a rotary snow thrower and \$192,000 for the purchase and installation of gate operators, upgrade of access control systems and repairs to the perimeter fence. Budget was modified by ordinance to appropriate \$180,000 of fund balance and \$192,000 of grant revenue for these items.
- (b) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed asset purchases will be made out of cash balances and are included in the Airport's fixed asset request.
- (c) Airport fund balance of \$173,977 in 2004 and 2005 to offset depreciation expense on assets expected to be replaced in future years with federal, state or other funding sources (non-County tax levy). Additional fund balance use of \$20,000 use in 2005 is for one time equipment charge for second snow thrower included in the new snow removal contract. Appropriated fund balance is now reported in separate column instead of being included along with other revenue.
- (d) Tax Levy and planned use of fund balance appropriations fund the estimated operating losses.
- (e) Budgeted depreciation expense includes only the County's portion of the capital investment and excludes State and Federal funds as contributed capital, as a result, the operations income or loss differs from the Comprehensive Annual Financial Statements which include these funds as contributed capital.

Departmental Strategic Objectives Manage Resources With Fiscal Prudence

- **1.** Bid and perform reconstruction of Runway 18/36 to improve overall operational safety, as well as becoming safety area compliant as required by the FAA (2nd quarter 2006, Strategic Plan Goal 2.2).
- 2. Create a Storm Water and Utility Master Plan to develop a comprehensive study for future management of the system, as well as achieving economies of scale by including it with the Runway 18/36 reconstruction project (2nd quarter 2006, Strategic Plan Goal 2.2).
- **3.** Bid and construct a perimeter road to improve overall operational safety for ground vehicles accessing the airfield, as well as achieving economies of scale by including it with the runway 18/36 reconstruction project (3rd quarter 2005, Goal 2.2).
- **4.** Update the State 6-year and County 5-year Capital Project Plans to insure the availability of adequate funds at the appropriate time (2nd quarter 2006, Goal 2.1).
- **5.** Bring online the new access control system for the six entrance gates to the airfield, thereby providing extra security for airport users by identifying persons who access the gates from off-airport roads (3rd quarter 2005, Goal 3.2).
- **6.** Conduct an airport emergency drill involving all major parties involved in an airport accident scenario (4th quarter 2005, Goal 3.1).
- 7. Update the Airport Strategic Plan (3rd quarter, 2005).

Provide Comprehensive Customer Service

 Bid and construct an extension to the terminal parking lot to improve efficiency for airport customers, as well as achieve economies of scale by including it with the runway 18/36 reconstruction project (3rd quarter 2005, Goal 2.2).

Major Departmental Strategic Achievements from 7/01/04 to 6/30/05

Manage Resources With Fiscal Prudence

- Included in the 2005 reauthorization bill to have the runway 18/36 reconstruction project be a
 priority project. The airport was approved for \$3 million of the \$4.5 million requested by the
 County. Design, bid, and completion of the projects included in the bill, listed in departmental
 objectives 1, 2, 3 under "Manage Resources with Fiscal Prudence", and 1 of "Provide
 Comprehensive Customer Service", will take place as soon as funds are released by the FAA (1st
 quarter 2005, Goals 4.4 and 5.1).
- 2. Updated the State 6-year and County 5-year Capital Project Plans to insure the availability of adequate funds at the appropriate time (2nd quarter 2005, Goal 2.2).
- 3. Constructed and installed an access control system to increase security for airport users, which will keep track of persons accessing the airport (2nd quarter 2005, Goal 3.2).

2000

Building, Grounds & Ramp Operations/Fixed Based Operator Program Description

Maintain and schedule the maintenance of the Airport grounds, infrastructure, and equipment as necessary to ensure a safe airfield operation. Schedule and monitor contracted maintenance services to track the condition of Airport buildings and associated equipment. Monitor the contract for performing and providing aeronautical services and parking ramp operations.

	2004 Actual	2005 Budget	2005 Estimate (a)	2006 Budget	Budget Change
Staffing (FTE)	0.94	0.94	0.94	0.99	0.05
Personnel Costs	\$70,821	\$73,743	\$74,179	\$78,368	\$4,625
Operating Expenses	\$674,991	\$651,332	\$639,785	\$640,306	(\$11,026)
Interdept. Charges	\$23,727	\$25,182	\$25,182	\$25,026	(\$156)
Fixed Assets (memo)(b)	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$769,539	\$750,257	\$739,146	\$743,700	(\$6,557)
Charges for Services	\$566,211	\$587,911	\$579,390	\$611,911	\$24,000
Other Revenue	\$27,271	\$15,500	\$43,903	\$18,100	\$2,600
Appr. Fund Balance	\$173,977	\$193,977	\$193,977	\$173,977	(\$20,000)
Total Revenues:	\$767,459	\$797,388	\$817,270	\$803,988	\$6,600
Tax Levy	\$27,742	(\$47,131)	(\$47,131)	(\$60,288)	(\$13,157)

Operating Inc./(Loss) \$25,662	-	\$30,993	-	-
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⁽a) Estimate excludes expenditures for County share of \$180,000 for the purchase of a rotary snow thrower and \$192,000 for the purchase and installation of gate operators, upgrade of access control systems and repairs to the perimeter fence. Budget was modified by ordinance to appropriate \$180,000 of fund balance and \$192,000 of grant revenue for these items.

⁽b) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed asset purchases will be made out of cash balances and are included in the Airport's fixed asset request.



Program Highlights

Personnel Costs increase for existing staffing mainly due to salary merit increases and the rise in health insurance and other related benefit costs. Operating expenses decrease from the prior year budget mostly due to the decrease in security expenses as a result of the completion of the access control project for the airport gates. There is a \$10,000 decrease in snow removal costs due to a full year contract with the new contractor, instead of a partial year contract in 2005 which included the old contractor costs for 2 months. Other operating expenses in 2006 include \$71,504 for utilities. Total County portion of 2006 depreciation expense is \$361,445.

Charges for Services revenues include an increase in land leases of \$21,005 to \$215,949 and in hangar rentals of \$17,215 to \$186,943. This is offset somewhat by the decrease in fuel flowage revenues of \$8,638 to \$110,000 and a decrease in airport lease revenues of \$6,262 to \$4,583, which was due to the amount removed for the FBO's leased ramp space for the new hangar. The Airport fund balance appropriation of \$173,977 includes a decrease from the prior budget of \$20,000 due to the one-time purchase of snow removal equipment for the snow removal contractor. Fund balance is used to offset depreciation expense on assets expected to be replaced in future years with federal, state, and other funding sources.

Performance Measure Description

The benchmark goal set for this department is to have no incidents or accidents involving airport personnel, users, or aircraft in their use of the airport grounds and facilities.

2004

Performance Measure	Benchmark	Budget	2005 Estimate	Budget	
# of Incidents/accidents	0	0	0	0	

Building, Grounds & Ramp Operations/Fixed Based Operator (cont.)

This is accomplished in the following ways: 1. Ensuring that all pavement on airport grounds are without holes and large cracks and free of any debris that could damage aircraft. This is done with daily airfield inspections, with more frequent inspections during construction activities or significant weather events. 2. Safety area checks to ensure that safety areas are in compliance with federal regulations, as well as ensuring that all safety areas are free of ruts, dips, or objects that do not conform to safety area standards. 3. Quarterly fuel farm inspections of wastewater in accordance with DNR regulations, as well as yearly rainfall totals for the DNR's annual report for the state of Wisconsin. 4. Daily security checks of the gates and fences to ensure a safe and secure environment for all aircraft and airport users. 5. Frequent lighting inspections to ensure that at least 90% of each runway and taxiway is lighted, with repairs to those lights that are out of service completed as soon as practical. 6. Keeping infrastructure maintained by having county and contracted maintenance services continually monitor the condition of airport buildings and associated equipment. 7. Ensuring that the FBO has adequate equipment to be able to conduct daily operations. 8. Insuring that FBO is complying with all regulatory requirements for fueling operations including record keeping for items such as recurrent safety training, fuel sampling, truck safety inspections, fueling sales sheets, and driver training.



	2004	2005	2005	2006	buagei
Activity	Actual	Budget	Estimate	Budget	Change
Total Airport Buildings	14	14	14	14	0
Square Yards of Pavement	447,677	447,677	447,677	447,677	0
Acres of grass to be mowed	341.48	341.48	341.48	341.48	0

Control Tower & Fueling Operations

Program Description

Air Traffic Control Tower facility and operations. Fuel farm operations.

Γ					
Tax Levy	\$79,398	\$77,493	\$77,493	\$81,036	\$3,543
Total Revenues:	\$25,818	\$31,921	\$31,948	\$32,739	\$818
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$25,818	\$31,921	\$31,948	\$32,739	\$818
Total Expenditures:	\$124,127	\$109,414	\$111,524	\$113,775	\$4,361
Fixed Assets (memo)(a)	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$7,116	\$6,800	\$6,760	\$6,712	(\$88)
Operating Expenses	\$109,115	\$94,387	\$96,489	\$98,323	\$3,936
Personnel Costs	\$7,896	\$8,227	\$8,275	\$8,740	\$513
Staffing (FTE)	0.11	0.11	0.11	0.11	0.00
	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
	0004	0005	0005	0000	Dividence

Operating Inc./(Loss)	(\$18,911)	-	(\$2,083)	=	-

a) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed asset purchases will be made out of cash balances and are included in the Airport's fixed asset request.

Control Tower & Fueling Operations (cont.)



Program Highlights

Personnel costs remain relatively stable from the prior year budget with no change in staffing levels. Operating expenses increased from the 2005 budget due to increased electricity costs, as well as an increase in costs for communications equipment. Interdepartmental charges remain fairly stable compared to the 2005 budget. Charges for services revenues are anticipated to increase for the fuel farm lease.

Performance Measure Description

Based aircraft and control tower operations are two components of the Benefit/Cost Ratio (B/C Ratio) computed annually by FAA. A B/C Ratio of 1 or better is necessary for the tower to remain in the Contract Tower Program. A B/C ratio of lower than one would place the control tower in the "Cost Sharing Program" where the County would again become responsible for a share of the personnel costs. If the ratio continues to be below 1 the tower would be excluded from the program and the County would become responsible for the entire personnel costs for the control tower, as was the case prior to 1998. Personnel costs for the average contract tower were \$365,608 in Federal Fiscal Year 2002 as reported by the Inspector General of the US Department of Transportation. The facilities and equipment must also pass the annual inspection conducted by FAA Airways Facilities.

Fuel gallons per operation ratio can be interpreted that the fuel costs are competitive with surrounding airports affecting an operator's decision to purchase fuel. Prior to 2002 gallons per operation were below 10. Gallons per operation appear to have peeked in 2004. Based on 2005 year to date figures we anticipate a slight decrease compared to 2004.



		2004	2005	2005	2006	Budget	
Performance Measures	Benchmark	Actual	Budget	Estimate	Budget	Change	
Benefit/Cost Ratio (B/C Ratio)	1.00	1.97 (a)	(b)	(b)	NA	NA	
Based Aircraft		225	225	226	228	3	
Control Tower Operations							
(takeoffs and landings)		98,804	100,000	102,000	103,000	3,000	
Gallons Sold/Operation Ratio		12.86	11.86	12.15	12.3	0.44	
(a) Reported in March 2004 using 20	03 data.						
(b) Ratio is done biennially.							



A 42 %	2004	2005	2005	2006	Budget
Activity	Actual	Budget	Estimate	Budget	Change
Fuel Purchases:					
Jet A	969,967	989,380	955,480	925,000	(64,380)
<u>100 LL</u>	<u> 184,881</u>	<u>197,000</u>	<u> 181,997</u>	<u>175,000</u>	(22,000)
Total	1,154,848	1,186,380	1,137,477	1,100,000	(86,380)

Administrative Services

Program Description

Administrative Services is responsible for maintaining compliance with all applicable Federal Aviation Regulations (FAR's), Orders and Advisory Circulars (AC's) as well as conditions of grant assurances. In addition the monitoring of all leases and contracts and enforcement of all provisions. Finally, Administrative Services is responsible for coordinating and providing efficient administrative/clerical support for the Airport's development and operations.

Administrative Services (cont.)

Tax Levy	\$164,313	\$171,091	\$171,091	\$176,347	\$5,256
Total Revenues:	\$112	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$112	\$0	\$0	\$0	\$0
Total Expenditures:	\$152,048	\$171,091	\$164,160	\$176,347	\$5,256
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$9,775	\$10,508	\$10,208	\$10,423	(\$85)
Operating Expenses	\$9,230	\$23,903	\$16,003	\$21,216	(\$2,687)
Personnel Costs	\$133,043	\$136,680	\$137,949	\$144,708	\$8,028
Staffing (FTE)	1.90	1.90	1.90	1.90	0.00
	Actual	Budget	Estimate	Budget	Change
	2004	2005	2005	2006	Budget

Operating Inc./(Loss)	\$12,377	-	\$6,931	-	-



Program Highlights

Personnel costs increase for the current staffing level, mainly due to the rise in health insurance costs. Operating expenses decrease mostly due to decreases in costs for consulting services and architectural and engineering. Interdepartmental charges remain stable compared to the 2005 budget.

Performance Measure Description

The benchmark goal is to maximize the number of land leases while planning to keep hangar area development ahead of demand for lots. Currently, there are four different hangar areas that have lots available for different types of activities. Additionally, maintaining compliance with the rules and regulations outlined in FAA Order 5190.6A Airport Compliance and both the Federal and State Grant Assurances. This is achieved by satisfactorily passing the 5010 Compliance Inspection completed by FAA, which is comprised of several components including physical maintenance, approach protection, use of property, conformity to ALP, exclusive rights and control and operations. Along with a physical inspection to verify the facilities meet all regulatory requirements is the review of all plans such as pavement maintenance to ensure they are complied with, updated and any deviations have been properly documented and corrected.



	2004	2005	2005	2006	Budget
Performance Measures	Actual	Budget	Estimate	Budget	Change
Land Leases	46	46	48	48	2
% of Land Lease Capacity					
Southeast Hangar Area	96%	96%	96%	96%	0%
Southwest Hangar Area	58%	63%	68%	68%	5%
Ramp Area	50%	50%	50%	50%	0%
Corporate Hangar Area	12.5%	12.5%	12.5%	12.5%	0%

CURRENT AND PROPOSED CAPITAL PROJECTS:		Expected	County	Estimated Annual Operating Impact		
Project		Completion	Project	(Revenues)/		Total Rev/
#	Project Name	Year	Cost	Expend	Depreciation	(Expend)
9608	Avigation/Easement Acquisition	2006	\$50,000	\$0	\$2,500	\$2,500
200114	Terminal Building Parking Lot	2005	\$34,100	\$0	\$1,705	\$1,705
200308	Runway 18/36 Reconstruction	2006	\$155250	\$0	\$7,750	\$7,750
200312	Storm Water Master Plan & Utility Mapping	2005	\$77,500	\$0	\$1,500	\$1,500
200309	Phase 1 Safety Area Runway 28 EMAS	2007	\$205,000	\$0	\$15,062	\$15,062
200310	Phase 2 Safety Area Runway 10 EMAS	2007	\$155,250	\$0	\$7,763	\$7,763